

# The Rose Report

*The Newsletter of the Rose Institute of State and Local Government*

## DIRECTOR'S REPORT: DR. RALPH A. ROSSUM

As readers of *The Rose Report* and clients and friends of the Rose Institute know, we have done extensive work and have held several conferences on such critical issues facing Southern California as water availability and quality, solid waste disposal, traffic congestion and goods movement, and education. This past spring, I was fortunate enough to be invited to join a delegation of administrators and faculty members from the Claremont Colleges on a trip to Singapore, Hong Kong, Shanghai, and Beijing. The primary purposes of the trip were to increase the visibility of the Claremont Colleges in Asia and to establish closer relationships with the major universities of the region. But other purposes were also served. An important one for me was gaining a comparative perspective on how these cities are dealing with these same critical issues. I was particularly impressed with the success Singapore and Hong Kong have achieved in dealing with them; their bold endeavors are sobering and occasionally encouraging.

**Concerning water:** Singapore is a water-scarce nation because of its small land mass and population density. Provision of clean water is a critical governmental concern. This concern has prompted the Public Utilities Board (PUB) of Singapore's Ministry on the Environment and Water Resources to increase supply through extensive use of recycled waste water (derisively known here as "toilet to tap" but marketed there as NEWater) and desalination. Approximately 30% of Singapore's water sup-

ply comes from NEWater; 10% from desalination). This same concern has also prompted the PUB to control demand through a pricing structure where the more water a customer uses, the more progressively expensive it becomes. As water availability will be an increasingly challenging issue in Southern California (the result of population growth here, as well in Nevada and Arizona – thereby depriving California of the opportunity to use their Colorado River surpluses as it has in the past), both serious recycling efforts and desalination in Southern California will become increasingly necessary.

**Concerning solid waste:** The Rose Institute has worked closely with the Los Angeles County Sanitation Districts to help secure both a short-term solution to solid waste disposal (the re-permitting of the Puente Hills Landfill) and a long-term solution ("waste by rail" – shipping solid waste by rail to abandoned iron ore and gold mines in remote areas of San Bernardino and Imperial Counties). Given its limited land mass, Singapore has had to find a different solution: Semakau Landfill. Semakau is a man-made island off the coast of Singapore. This U.S.\$435,000,000 facility was commissioned by the National Environment Agency in Singapore's Ministry on the Environment and Water Resources in 1999; it has a 4.5 mile rock perimeter enclosing close to 1000 acres. It is lined with an impermeable membrane and a layer of marine clay to ensure that leachate from the refuse is contained, and it has its own leachate



treatment plant. With a landfill capacity of approximately 85 million cubic yards, it will provide for Singapore's need for landfill space to the mid-century. As it has developed, it has become a bird sanctuary and recreational destination, complete with a golf course.

**Concerning traffic and goods movement:** We who live in Los Angeles are aware of traffic congestion and its impact on goods movement. Over 15,000,000 containers enter the Ports of Los Angeles and Long Beach annually and are moved by trains (often blocking traffic at grade crossings) or heavily-polluting trucks through the city before heading east; the Rose Institute has worked closely with the Los Angeles Economic Development Corporation on these issues. Singapore is famous for its solution to traffic congestion: congestion fees, a tax on vehicles equal to its purchase price, and the COE (the Certificate of Entitlement, which is required to purchase a motor vehicle – the current minimal bid for a COE to buy a car with an engine displacing less than 1.6 liters is currently U.S.\$12,700); as a consequence, a new 1.5 liter Toyota Corolla costs residents

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Rose Institute of State and Local Government

Claremont McKenna College

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of Singapore approximately U.S. \$65,000 – purchase price plus tax plus COE. Singaporeans accept these harsh remedies with more equanimity than would Southern Californians if they were to be tried here.

Finally, **concerning education:** The Rose Institute has conducted numerous fiscal analyses of the San Diego County school system and published studies exploring educational effectiveness. Singapore and Hong Kong annually rank among the very highest (typically in the top three) of all countries on the performance of their students on international tests measuring competence in mathematics and reading. Sadly, the United States does not make it into the top 10 on these tests. Los Angeles Unified School District is especially dysfunctional, with drop-out rates in excess of 50%. Singapore is known for its racial, ethnic, and religious diversity; so is Los Angeles. But, while diversity works in Singapore, it has not produced the same positive educational effect in Los Angeles. By contrast, Hong Kong is racially homogenous; however, 80% of its elementary and secondary education schools are operated by nonprofits (half of which are Christian churches in a city where Christians are only 5% of the population – its lingering British colonial traditions are unencumbered by our First Amendment and our Supreme Court's interpretation of the Establishment Clause to mean "separation of church and state"). Both diverse and homogeneous school districts have much to learn from these islands (literally and figuratively) of educational success.

## ROSE INSTITUTE BIDS FAREWELL TO MURRAY BESSETTE

At the end of the summer, the Rose Institute said farewell to Graduate Research Assistant Murray Besette. He is moving with his wife, Lee, and year-old daughter, Cassie, to Tallahassee, Florida, where Lee will begin teaching at Florida A & M. While Murray is living in Florida, he will continue his graduate work with Claremont Graduate University, where he is currently earning his Ph.D. in philosophy. His dissertation should be finished by next summer and discusses the philosophic heterodoxy of Friedrich Nietzsche, which he explains as "an examination of his philosophic thought insofar as it can be distinguished from the prior history of thought in Western history." This study is a continuation of the study of Nietzsche that Murray began while earning his Master's degree. Murray enjoys Nietzsche's work because he thinks that it contains the best and most accessible answer to the Problem of Socrates. After finishing his dissertation, he hopes to someday teach philosophy at a university.

Murray is originally from Edmonton, Canada and graduated with honors from the University of Alberta with a bachelor's degree in political philosophy. While at the Rose Institute, he was especially active with work involving the Southern California Association of Governments, the *Kosmont-Rose Institute Cost of Doing Business Survey*, fee studies, and survey projects. ~Riley Lewis '11

## Student Managers' Notes

By Ritika Puri, Ian Johnson, and Peter McGah

The student management is excited for a great year at the Rose Institute. After a competitive application process, we welcome twelve new hires to the Institute. Our new students come from New York, Alaska, California, Hong Kong, Minnesota, and Hawaii, and they bring diverse perspectives as computer programmers, campaign organizers, athletes, real estate enthusiasts, debaters, and journalists. Other students returned from busy summers conducting research abroad,



Ian O. Johnson  
Assistant Student Manager

Ritika P. Puri  
Student Manager

Peter T. McGah  
Assistant Student Manager

working as consultants, completing market analyses, and interning in Sacramento and Washington D.C.. Two juniors are spending this semester abroad—Abhi Nemanian at Oxford and Raghav Dhawan in Budapest.

Over these past few months, returning students have committed to fine-tuning their research skills as Girard Fellows. This summer's

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# Kosmont Survey Update

By Keith McCammon '10

This Fall marks the beginning of another year of the *Kosmont-Rose Institute Cost of Doing Business Survey*, now in its fifteenth year of publication and its seventh year as a production of the Rose Institute. The publication combines business tax information with more qualitative details on economic programs in over 400 U.S. cities, in every state. The *Survey* connects business with state and local government and allows clients to compare cities of interest. Frequent customers include real estate agents, business owners, government officials, and economic associations. The publication has received press in the *Wall Street Journal*, the *LA Business Journal*, and *The Economist*.

This year promises to be particularly exciting, however, because of a number of additions to the *Survey*. Eight new cities were added this year, bringing the national total to 402 cities. This inclusion reflects the emergence of several new cities and will help keep the *Kosmont-Rose Institute Survey* up-to-date and accurate. Additionally, the *Survey* staff is considering adding a new feature dubbed "Green Cities," which would assess how environmentally-friendly and sustainable each city's policies are. The creator of the *Survey*, Larry Kosmont, is helping the management develop a

list of questions to be included in the *Survey* this year. This new feature will not only provide greater publicity to the final product, but will also allow our clients to make choices that are environmentally, as well as economically, responsible.

As always, the *Survey* provides an excellent proving ground for the Rose Institute's newly-hired Research Assistants. This year twelve talented young CMC students were selected and are now pitting their wits and patience against the bureaucratic machinations of city governments. So far they have done excellent work, and I am very proud of them. We are particularly lucky to have Brad Jensen, who is pursuing his Ph.D. at Claremont Graduate University, to advise us this year. He brings a wealth of knowledge, in part because of his time spent as an assistant to the city manager of Norco, California. I'm also fortunate that Helen Pollock '11 is working as the Assistant Manager this year.

As *Kosmont Survey* Manager for 2009, I'm looking forward to a fantastic year. By the time next Spring rolls around, we will have produced a document that we can all be proud to publish under the Rose Institute's name.

*Voice of San Diego* internship program brought unparalleled opportunities for Institute students to think creatively and take initiative. Seven Girard Fellows, Liz Johnson '11, Riley Lewis '11, Helen Pollock '11, Ritika Puri '09, Edward Zaki '11, Lauren Thompson '08 and Kelli Miller worked towards the Rose Institute's vision for bringing students' work to the public sphere. After this summer, students are equipped with new skills to better evaluate connections between academic research, policy analysis, investigative journalism, and local government. With this new perspective, the Rose Institute will thrive in its community leadership and in its objective to educate students as analytic thinkers from a variety of academic backgrounds.

This summer has introduced students to previously unexplored opportunities. Although the Institute engages in extensive redistricting work, only three or four students had worked with map-making software. The Girard Fellows realized how Geographic Information Systems (GIS) would benefit a newspaper, and all seven fellows took initiative to learn GIS software and to make maps for *Voice of San Diego*. Students have used these new skills to further explore new technology in mapping such as Google Earth and Google Maps. The new technology and the increase of map-trained students will benefit almost all demographics projects in the

future, especially the 2010 Census.

The Girard Fellows also researched affordable housing, campaign donations, business improvement districts, and political party advantage in San Diego. Non-Girard projects consisted of creating maps for various organizations including Common Cause, a survey of businesses in the city of Claremont, and a monthly newsletter regarding economics in the Coachella Valley.

Students continue to focus on developing the *Kosmont-Rose Institute Cost of Doing Business Survey*. Project Manager Keith McCammon '10 and assistant Helen Pollock '11 are exploring points upon which to expand the report and are considering examination of environmental policies in California cities. The *Kosmont* team also welcomes its newest member, Brad Jensen, a Ph.D. candidate who brings experience as a former assistant to the city manager of Norco, California.

Students look forward to applying their new skill sets to upcoming projects at the Rose Institute. We are also excited to expand efforts for public outreach through our Rose Report blog among other avenues that we are continuing to brainstorm.

## Redistricting Update

By Chris Jones '11

This past summer provided a variety of work for Rose Institute student employees interested in redistricting. The students working at the Rose Institute over the summer were able to gain experience using mapping software to analyze districts and redistricting plans. In contributing to the Rose Institute's mission of public education on the subject of redistricting, students produced maps of California Legislative districts using the map creation software Maptitude. Students used these maps to observe how demographic patterns can influence the drawing of district lines, and how gerrymandering puts incumbent self-interest ahead of important voter and community interests. Students imported and examined the California Legislative districts from 1991, 2001, and a proposal for the district lines in 2001 by the Mexican American Legal Defense and Education Fund.

Students also had the opportunity to use an innovation specific to the latest generation of mapping software: the ability to create KML files. KML files are a file type used by Google Earth, the popular geographic software program. The maps of district lines students create in Maptitude can be layered over an aerial photo-based map in Google Earth, creating a rich visual experience that makes comprehending the local geographic context of legislative districts much easier.

The Rose Institute is closely following California Proposition 11, which proposes to put redistricting of the state legislature in the hands of an independent citizens commission. Recent polling places support at 38%, with 33% against and 29% undecided. While undecided is better than no, the history of California propositions suggests that voters who are undecided about a proposition going into election day will usually vote against it. Supporters are optimistic though because newspapers are near universally endorsing the initiative and groups whose endorsement could make or break the initiative, such as the California Teachers Association and the Service Employees International Union have decided to remain neutral on the initiative.

In a bit of humor meeting public policy, the Rose Institute and Common Cause provided maps of egregious districts to local middle school students, who, inspired by the original characterization of districts drawn for specific electoral outcomes as monster-like "gerrymanders," made their own creative interpretations of districts. We encourage everyone to check out the results of their work at <http://www.meetgerry.com/learn.html>.

## Continuing Redistricting Work After Graduation

*Recent Rose Institute alum Dan Mitchell (Pitzer '08) discusses his involvement in redistricting work after leaving the Rose Institute*

Yes, I am proud to say I have survived my first six months after graduation.

For the past few months I have been working for the Yes on Prop 11 redistricting reform campaign. Prop 11 would be a step in the right direction for California, taking the power to redistrict out of the hands of legislators who have a clear conflict-of-interest. I have been involved in the redistricting reform movement since my first year at the Rose Institute. I testified at the State Capitol in Sacramento, I attended numerous meetings and phone conferences during the writing of the initiative, and now I am working on College and Youth Outreach for the campaign. Part of my duties included traveling around the state contacting and speaking to college organizations, encouraging them to endorse the measure. My experience at the Rose Institute has helped develop the confidence and knowledge needed to succeed.

I want to thank Doug Johnson for giving me the opportunity to work on redistricting and helping to establish the connections that led to this position and hopefully many more. My advice to those still at the Rose Institute; take advantage of conferences, events, and lunches and get to know Rose Institute staff and alumni, you never know whom you will meet down the road. If you find something you like to do, go for it, take risks, and do not be afraid to ask questions.

By Dan Mitchell, Rose Institute '08



Here is a humorous drawing of Senate District 26  
([www.meetgerry.com](http://www.meetgerry.com))

# A Special Trip to Sacramento

## The Inaugural Rose Institute Award for Excellence in Public Service

By Riley Lewis '11

Ask any of the Rose Institute students what they love the most about their job and you will hear a wide range of answers, ranging from opportunities to travel and network, to watching their government in action, to getting to know a great group of friends. On April 24, 2008, a group of Rose Institute students went to Sacramento for an enjoyable and unforgettable day as the students experienced the best that the Institute has to offer.

The day began with an early morning meeting at the Institute before flying to Sacramento. Upon arriving in the state capital, we had the privilege of joining Professor Ken Miller's California Politics class on a tour of the Capitol Building. During our tour we watched the State Assembly in action, learned about the history of the state and its government, and observed a budget hearing. At a time when the state budget was undergoing major complex changes, it was fascinating to watch the Budget Committee debate the budget. We observed legislators attacking the roots of the problems and making decisions that would affect millions of Californians. Cuts to the school system, to individual regions, and to different agencies in the government were all discussed, followed by a presentation by analysts including Elizabeth Hill.

Afterwards, we headed over to the Sheraton Hotel for a reception with the Rose Institute Board of Governors to celebrate the Institute's 35th year. The students sat with alums and friends of the Institute at a lunch, hearing stories about their time at CMC and learning from their experiences. Director Ralph Rossum gave a speech after



lunch and presented the inaugural Rose Institute Award for Excellence in Public Service to legislative analyst Elizabeth Hill, who we had seen speaking at the Capitol in the budget meeting just hours earlier.

The award was created to recognize exceptional individuals or organizations that demonstrate an enduring commitment to exemplary public service.

The award was created to recognize exceptional individuals or organizations that demonstrate an enduring commitment to exemplary public service and is chosen by the Board under the guidance of the Institute's senior staff. Elizabeth Hill had been selected for her years of hard work in the Legislative Analyst's Office examining public finances.

In the afternoon, the Board of Governors held their biannual

meeting. Students were invited into the meeting, and each gave a speech on the projects that we had been working on, explaining what had been accomplished during the semester. The day concluded with a reception at the office of Christopher Townsend, a member of the Board of Governors, who is also the President of Townsend Public Affairs.

The trip was a great reminder of the many opportunities we are given that make a job at the Rose Institute so valuable. Spending a day in our state's capital was a great learning experience in government and California politics for all the students who participated. But even more importantly, it was a chance for us to get to know the Board of Governors and the alumni of the Institute, while getting to know the current Rose Institute employees even better. The trip to Sacramento was an exciting experience that will not be soon forgotten.

## Photos: 35th Anniversary Trip to Sacramento



## Florence Adams Made Honorary Life Member of CMC Alumni Association

*On May 29, 2008 the Claremont McKenna College Alumni Association presented Dr. Florence Adams, Associate Director of the Rose Institute, with an Honorary Life Membership Award "in recognition of her interest in and support of the Association's aims and activities." Dr. Adams gave a short speech upon accepting the award:*

First I must say that I was surprised but deeply honored when Ryder Smith called to say that I was going to be made an honorary alumna of Claremont McKenna. My family has had a long association with the Claremont Colleges: Dad, Pomona '31; Mom, Scripps '34; I, Pomona '70. But I suspect that had CMC been available at all in the late twenties and for women in the late sixties Dad and I would both have been candidates for admission here!

Interestingly my family has also had a very long association with CMC: my sister, Judy Peairs, has worked here for 20 years and I have been with the Rose Institute for 32 of its



35 years! And I've been fortunate to work with so many wonderful faculty and staff. I treasure my association with CMC and this is truly the icing on the cake! But you should know that as deeply touched as I am by this honor, my work at the Rose Institute has been its own reward because of the many wonderful students I've been privileged to get to know through the years.

My thanks to two of them—Jessica O'Hare '00 and Ryder Todd Smith '96---and to Dave Huntoon and all the members of the alumni Board who saw fit to bestow this honor on me! Thank you!

# Summer at the Rose Institute

A Partnership with *Voice of San Diego*

By Liz Johnson '11

This summer, the Rose Institute partnered with *Voice of San Diego* online newspaper to sponsor seven Girard Fellowships for students Liz Johnson, Riley Lewis, Helen Pollock, Ritika Puri, Edward Zaki, Lauren Thompson, and Kelli Miller. These fellowships allowed students to work in tandem with Scott Lewis, lead reporter of *Voice of San Diego*. The students researched many issues relevant to the city of San Diego today.

One of the primary research projects was an evaluation of the Business Improvement Districts (BIDs) in San Diego. Business Improvement Districts are specific areas where businesses pay additional taxes to finance improvements in a shared public realm. The city of San Diego has an unusually large amount of BIDs, with most estimates suggesting there are roughly 20 different BIDs. The student researchers found that even though San Diego's BIDs are supposed to be overseen by the City of San Diego Business Improvement Program, the city seems to require very little regulation of the BIDs and does not force documentation of how much money they generate or spend, or even how they allocate their funds.

Another topic the Rose Institute researchers examined was the construction of PETCO Park in the East Village neighborhood of downtown San Diego. The ballpark, which cost almost \$457 million, was jointly financed by the Padres and the city of San Diego. Researchers explored the impact of the construction of the ballpark in the East Village and found that since the construction, the neighborhood has flourished.

The Girard fellows also investigated the affordable housing crisis in San Diego, which is an issue the city has strug-

gled with for years. One solution to this problem is the construction of affordable houses and condominiums that are sold, not rented. The prices are then regulated by the city to protect buyers from market downturns, but this regulation also restricts buyers from benefiting from market booms. Students discovered that the affordable houses constructed by the city are sometimes even more expensive than homes not sold through the affordable housing system.

Yet another topic the fellows investigated was the advantage of the Democratic Party in San Diego's city council elections. Using Maptitude, students mapped the voter reg-

istration statistics in each district and found that only two of the eight districts had a Republican advantage. Students then compared this data with the political affiliations of the city council members and were

surprised to discover that there were three Republican city council members, two of which represented districts that were primarily Democratic.

The final topic the Rose Institute students researched was the large percentage of high school dropouts in San Diego. In an effort to counteract this trend, three of the largest high schools in San Diego were divided into groups of smaller schools, each with their own principal, in hopes of decreasing the dropout rate. Our researchers analyzed dropout data to determine the effectiveness of these smaller schools and found that the small schools often have higher dropout rates compared to larger schools.

The Girard Fellowship provided Institute students with an interesting opportunity to do very relevant research and analysis in partnership with *Voice of San Diego*. All in all, working at the Rose Institute over the summer was a very fun and informative experience.

"The Girard Fellowship provided Rose Institute students with an interesting opportunity to do very relevant research and analysis in partnership with *Voice of San Diego*."



# Meet the New Hires

The Rose Institute Welcomes New Students to the Family



**Elena M. Davert** is from Sacramento, California. During high school, she sang and played flute in the music program, played varsity soccer all four years, and was a National Merit Scholar. Outside of school Elena was captain of her club soccer team for three years, during which it won the U.S. Club Regionals three times and U.S. Club Nationals twice. During the past three summers Elena has worked for Bender Rosenthal, Inc, a commercial real estate appraisal firm, in addition to traveling to China for a music exchange program and traveling to Argentina and Uruguay for a month. At CMC, she hopes to major in Economics or Politics, Philosophy, and Economics and study abroad for an entire year.



**David W. Meyer** joins the CMC community from the west suburbs of Chicago, Illinois. During high school, Dave was a varsity soccer and volleyball player, as well as an editor of his school newspaper. He placed 3rd in Illinois in debate, was a national qualifier in extemporaneous speaking, and was an Economics Challenge State Champion. Over the summer, Dave interned at PADS Inc., a non-profit charity committed to ending homelessness in Chicago, where he helped the homeless find jobs and write résumés. At CMC, he hopes to dual major in Politics, Philosophy, and Economics, and Religious Studies.



**Emily K. McNab** is from Santa Rosa in northern California. She graduated from Sonoma Academy and is now a sophomore at CMC. In high school Emily played basketball and lacrosse all four years, while also serving as a student admissions representative and a TA for a freshman seminar. Here at CMC, she is also a Student Career Consultant in the Career Services Office. This past summer Emily had a Kravis-sponsored summer internship and worked at the Volunteer Center of Sonoma County helping plan community volunteer events. Emily is planning to major in Economics.



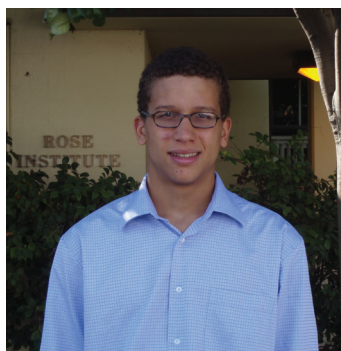
**Paul M. Jeffrey** is from Orange County, California. He graduated the valedictorian of Mission Viejo High where he was Secretary General of MVHS Model UN, a Varsity tennis player, and an IB full diploma recipient. As a dual citizen with the UK, Paul is extremely interested in international affairs as well as political life in his home state of California. He loves to travel and recently spent two weeks working at a school for handicapped children in Marbella, Spain. He plans to pursue a degree in Politics, Philosophy, and Economics with a Leadership Sequence and is excited to be attending CMC.



**Patrick M. Eagan-Van Meter** comes to the Rose Institute from the Washington D.C. area. He graduated from the International Baccalaureate Program at Bethesda-Chevy Chase High School in Bethesda, Maryland. Patrick is a senator of the Associated Students of Claremont McKenna College and a proud member of the Claremont Colleges Rugby Football Club. He spent the summer working as an intern at the national office of the American Federation of Labor and Congress of Industrial Organization on health care. Patrick plans to pursue a major in PP&E or Economics.



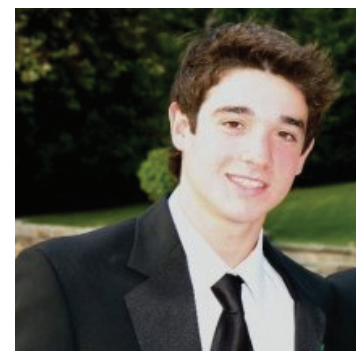
**Ann E. Kaiser** is a sophomore transfer from Milwaukee, Wisconsin. She attended Lawrence University her freshman year where she was a member of the Lawrence University Community Council's Finance Committee, The Lawrence Fund, and a competitor on the basketball and soccer teams. In high school, Ann was the president of her student government, Badger Girl's State participant, Scholastic ARTS gold key winner, and three-sport athlete. This past summer, Ann worked as an instructor in her high school's strength and conditioning program and managed a business at the Wisconsin State Fair. She plans to major in Economics.



**Brendan D. McDonald** hails from Brooklyn, New York. He graduated from Stuyvesant High School in Manhattan, New York where he received the Mentor/Leadership Community Service Award and the Swimming and Diving Team's Dedication Award. Brendan spent this past summer interning at the NAACP New York City ACT-SO, an academic enrichment program for minority high school students. En route to a career in real estate development, Brendan intends to major in Politics, Philosophy, and Economics or Environment, Economics, and Politics.



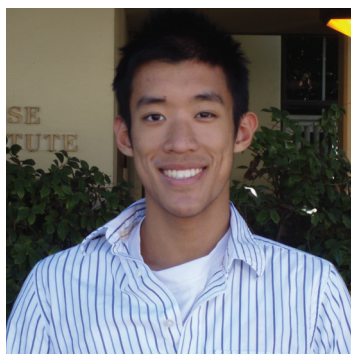
**Heather A. Siegel** comes to CMC from Huntington Beach, California. She graduated from Sage Hill School, where she served as Secretary-General of Model United Nations and Captain of the Academic Decathlon team. Heather also organized the annual used textbook sale her junior and senior years, and was named a "Cool Kid" by ABC 7 Eyewitness News in recognition of her efforts. This past summer, Heather interned at Arch Bay Capital, an investment firm, and taught the Mock Trial and Debate classes at UC Irvine's Gifted Students Academy. At CMC, Heather plans to major in International Relations and is interested in the Finance Sequence.



**Peter F. Richman** is from New Rochelle, New York and attended the Horace Mann School, where he competed on the Varsity Water Polo and Swimming teams and captained both his senior year. He was President and creator of a school breakfast club that donated profits to St. Jude Children's Research Hospital. During the last four years he worked on numerous local city and county campaigns, and taught tennis to children aged six to ten. This past summer he was the coach of a swim team in Westchester, NY. He will play Varsity Water Polo for CMS and will likely pursue a major in Government.

**Mateo T. Blumer** is from Bellevue, Washington, a graduate of Bellevue High School. After participating in the CMC Washington D.C. Program last semester and interning at the global law firm K&L Gates, Mateo took a summer job in San Diego, California at the investment management firm Stolper & Company and Windowpane Funds. In addition to working at the Rose Institute, Mateo is currently working at a start-up company he co-founded called Atlas Guides, LLC. When he's not working towards his Economics - International Relations dual major, Mateo enjoys traveling, reading, and playing ping-pong.





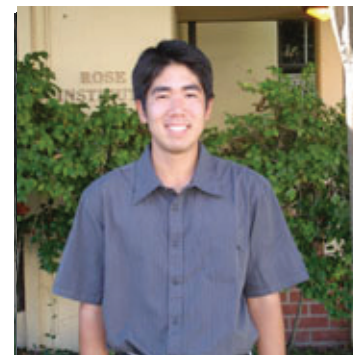
**Jeremy Cheung** is from Hong Kong. Born in Pasadena, Jeremy graduated from the Hong Kong International School, where he served as a class officer and in the student senate, in addition to captaining the volleyball team and playing varsity basketball. Jeremy also participated in the Model United Nations club and attended the Presidential Classroom program in Washington D.C. Jeremy spent his summer in Hong Kong working at the Civic Exchange, an independent public-policy think tank, and was selected to the Hong Kong U-18 Volleyball Team. Jeremy plans to double-major in History and Economics at CMC.



**Chloe E. Cotton** graduated from West High in Anchorage, Alaska. She was first in her class and captain of her school's state champion tennis team. She spent last spring interning for Mayor Mark Begich of Anchorage and has worked extensively with Anchorage Youth Court, serving on the Board of Directors and Fundraising Committee in her senior year. Chloe also participated in Partner's Club, Recycling Club, and Thespian Society. At CMC, she plans to major in Government with a focus in Constitutional Law.



**Rishabh R. Parekh** is a local student from Anaheim Hills, California. He graduated from the International Baccalaureate program and the nationally-ranked tech program at Troy High School in Fullerton, California. During his senior year, he was the president of his temple's youth committee and an assistant at a private optometrist practice. He also interned at Raytheon where he worked with a programming team on a government project. Though for the most part he is undecided, Rishabh is considering pursuing the Environment, Economics, and Politics major.



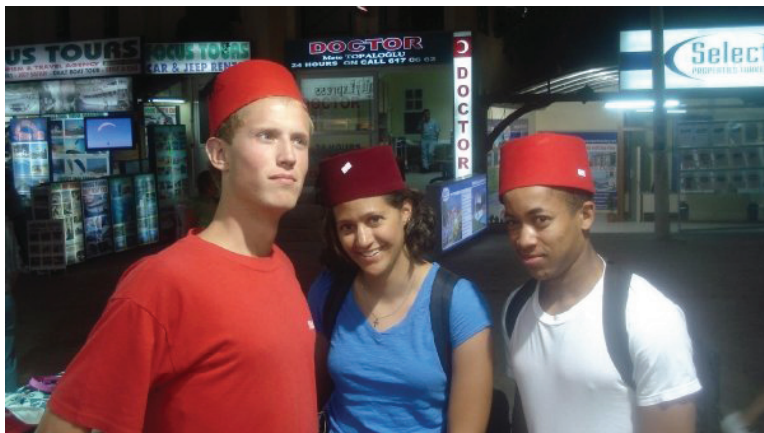
**Jonathan U. Khil** comes to CMC as a transfer from Macalester College in Minnesota. He graduated from Punahou School in Honolulu, Hawaii. Jon is on the Varsity Golf team at CMC. He spent the past summer working at Carlsmith Ball Law Firm under the Tax and Pension department and creating "We Will Ride"- a youth grassroots campaign and on the "Tournament Committee" for the Lanikila Pacific "Meals on Wheels" golf tournament which raised \$80K. Currently, Jon is in the process of creating 808 Hawaii Youth Sports and "Golf for Economics Majors" program at CMC. Jon will pursue a degree in Econ-Accounting.

## Back From Abroad

**MIDDLE EAST** This summer I had the opportunity to travel to Turkey with cadets from West Point on an Army cultural immersion program. For a month we conducted intensive language training and toured the major sites of western Turkey. After reading the *Aeneid* in high school Latin, I was as excited as Achilles at the gates when I got to stand on the rubble that was once the mighty city of Troy. By the time I returned home from the great mausoleum that is the U.S. Military Academy, I had a new appreciation for Turkey, its national struggle for identity and its role as a rising regional power.

Then I was off to Egypt, this time by myself, for two months. I studied Arabic five hours a day, six days a week. In my free time I ate a lot of falafel and traveled across the country. I made it to the Libyan border in the west, the Israeli border in the east, and the Sudanese border in the south. I tried to get into Sudan but my visa was arbitrarily denied and I didn't have enough money to bribe the border guards. I would like to return one day to this majestic, historic country and when I do I will visit the pyramids because I forgot to do so this summer. The bookends of my summer were SCUBA training, first in the Florida Keys and then in the Red Sea. I completed Divemaster training, as well as several technical diving certifications. Overall the trip was filled with real-life experiences, which has forever helped shape my world views.

~Keith McCammon '10



**WASHINGTON D.C.** I spent last semester with the CMC Washington Program, working at the White House Speechwriting Office. Waking up at 7:00 a.m. and wearing a suit and tie everyday was certainly an experience; but nothing tops running into the President in the hallways of the Eisenhower Executive Office Building. The work was long, and the night before one of the President's big energy speeches I found myself toiling away at 11:30 p.m., until I had to leave to catch the last metro. Some of the junior staff pulled all-nighters. It was inspiring to see the President's dedicated staff working long hours in the service of our country.

Working in the speechwriting office allowed me to be involved with a variety of policy issues. One day we could be researching for a speech on Iraq, the next on the Colombia Free Trade agreement; we also had the chance to research personal stories for Medal of Honor ceremonies

and historical figures for their birthdays. It was certainly a unique learning experience.

When I walked past the U.S. Capitol, or when I sat on a bench in Lafayette Park facing the White House (usually with a fresh hot dog in hand), I couldn't help but feel a jolt of energy. I couldn't help but admire the great men who founded this country on the principle that all men are created equal and that government exists to secure our rights. And being part of that tradition of greatness was exhilarating in and of itself.

~Ilan Wurman '10

## Back From Abroad

**EUROPE, MIDDLE EAST, AND ASIA** I had the good fortune to study abroad three times between last August and the beginning of this school year. I first spent a semester in London at King's College studying military and English history. Living in London is an experience like no other: it is truly one of the world's greatest cities. Unbeatable museums, art galleries, theaters, a thriving sports scene and nightlife combine to make England's capital one of my favorite places in the world.

After leaving England, I returned home briefly for Christmas, and headed back across the ocean, this time to Cairo, Egypt. Again, my focus was history, but I also took Arabic and political science classes. Cairo and London are polar opposites: Cairo is the world's dirtiest city, with 20 million people teeming along the banks of the Nile. I enjoyed the contrast despite being ill for more than a third of my time in the country. Thanks to a three-week spring break, I had the opportunity to travel throughout the region. I visited Turkey, Lebanon, Syria, Jordan, Israel and the West Bank. I greatly enjoyed my time seeing the region and studying its history.

While in Egypt, I received the Uroboros Fellowship from CMC, which enabled me to travel while researching for my thesis. I had long been interested in Genghis Khan, and so chose him as my thesis topic. I embarked at the end of May on a seven-week trip to visit sites of his reign. I traveled up through Rome to London then set out by train, via Cologne, Minsk and Moscow into Kazakhstan, where I spent some time in Alma-Ata. I then traveled overland by train, bus, taxi, and finally bike to two ruined cities in Western China in the Taklamakan Desert. I then went across the length of China from Urumqi through Xian to Beijing. I spent a week in Beijing (just prior to the Olympics) then went north via train to Ulaanbaatar, Mongolia. I spent three weeks rummaging through their archaeological library and visiting sites out in the countryside before finally returning home at the end of July. ~Ian Johnson '09

**ITALY** I was lucky enough to spend the summer in Lake Como, Italy on an archaeological dig through the University of Padua. The dig, which was of a late 14th century castle, yielded extensive information about possible military encampments



at that time and was a wonderfully educational experience. During my free time, I explored a villa of Pliny the Younger, visited numerous cathedrals throughout northern Italy, and spent some time in Sicily and Switzerland. While in Italy, I learned Italian and have since decided to continue my studies in Archaeology with graduate work in either London or Scotland when I graduate. My trip abroad provided me with the experience needed to confirm my passion for Archaeology and gave me new ideas and life goals. ~Emily Forden '10

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