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# The Rose Report

*The Newsletter of the Rose Institute of State and Local Government*

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**Spring 2006**

**Claremont, California**

**Volume IX, Issue 2**

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## DIRECTOR'S REPORT

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**Dr. Ralph Rossum**  
*Director*

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On April 27 and 28, the Rose Institute Board of Governors will hold the fourth retreat in its history at the Balboa Bay Club in Newport Beach. The three previous Board retreats contributed greatly to shaping and improving the programs and direction of the Institute, and I am confident this retreat will be equally successful in that respect.

During the Institute's first retreat in 1993, the Board endorsed recommendations of the senior staff of the Rose Institute to maintain a strong

public policy orientation, to narrow its focus primarily to the Southern California region (home to over 19 million persons), and to pursue its research agenda focusing on four principal areas: redistricting and demographic analysis, survey research, fiscal and economic impact analysis, and legal and regulatory analysis. Subsequent retreats in 1997 and 1999 affirmed the new direction in which the Rose Institute was heading and assisted senior staff in identifying ways to improve its public relations efforts and outreach.

In 2002, a College-sponsored external review of the Institute provided a valuable assessment of the Institute's

programs and future plans and served as the substitute during that time period for another formal Board retreat to review our continued progress toward meeting college goals, institute objectives, and student expectations. The time is, therefore, ripe for another retreat to focus on our four areas of research, financial and personnel resources to pursue them, achievements in these four areas since 1999, and especially the challenges that confront us as we seek to continue to provide our undergraduate students with research skills, real-world research opportunities, and management experience that are unrivaled in American higher education.

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## Director's Report *continued...*

We will focus on some of our recent accomplishments: the *Kosmont-Rose Institute Cost of Doing Business Survey*, where we have expanded the sample from 234 cities primarily in the western states when we assumed responsibility for the survey in 2003 to 434 cities across the entire country in 2006; our series on conferences on "Governing California in the 21st Century," in which we drafted model constitutional amendments (and the arguments in support of them) to eliminate political gerrymandering, achieve a balanced budget, improve while preserving term-limits, and reform the operations of the state legislature; our major research initiative into the political consequences of Proposition 77; our detailed analysis of the fiscal consequences that would have resulted had the voters of Los Angeles decided in 2002 to split the San Fernando Valley and Hollywood from the rest of Los Angeles and allow them to become separate cities; our Keystone project on the reasons for and the economic impact of the loss of high-paying manufacturing jobs from California in general and Southern California in particular and the devastating consequences of this loss on Hispanic workers; our

innovative work for the Los Angeles County Superior Court System; our study of Los Angeles County's ability to secure its appropriate share of state financial resources to address its burgeoning homelessness problem; our surveys of California voters' opinions on redistricting reform, of the business climate in the San Fernando Valley, and of Southern California residents' attitudes toward disposal of solid waste, housing affordability and availability, and Indian gaming. These projects have all been highly successful; they have been so because of our dedicated and highly-respected Consulting Fellows who have secured and supervised these projects and because of our students who, working with us as junior colleagues, have performed with the skills, dedication, and intensity of seasoned professionals.

While it is always satisfying to linger over past successes, our task is to look to the future and to ensure that our students – whom the Institute exists to serve – will continue to have the opportunity to work on exciting, high-profile projects that provide a great education experience for them as they bring acclaim to the Institute. The challenges

are significant. I will mention only three: the costs of higher education in the United States continue to rise faster than inflation, and the Institute is impacted by that reality; the Institute must redouble its efforts to bring its research findings to the attention of the wider public; and the Institute anticipates changes over the next few years in both Board and senior staff leadership that will require careful attention to assure smooth transitions. The upcoming retreat will allow the Institute to draw on the expertise and wisdom of its distinguished Board to assist us in meeting these challenges – that part of our mission charging us to engage in policy-relevant research that has an impact on the real work requires it; that part of our mission charging us to educate our students on these matters demands it.

Ralph A. Rossum

## Student Managers' Notes

**Jacquelyn Bean '07**

**Andrew Lee '07**

*Student Managers*

As we finalize spring semester projects, we celebrate milestones and new beginnings. The Rose Institute continued its work on apportionment reform, with over 75 mentions in the popular press, analyzing the history of redistricting in California and the effect of Proposition 77. In the following weeks, we will be releasing our 2006 Kosmont-Rose Institute Cost of Doing Business Survey (CODBS). Thanks to a team led by Project Manager Jacquelyn Bean ('07), Database Manager Emily Pears ('08), Project Assistant Ritika Puri ('09), and others, our 2006 survey is on schedule and better than ever.

Additionally, we analyzed the issue of homelessness and construction costs in Los Angeles. Under the leadership of Project Manager Allison Strother ('08), Kaci Farrell ('07), and Tyler White ('07), we completed an analysis on the important issues of Proposition 63, revenues dedicated toward homelessness, and efforts made toward helping the homeless in Los Angeles.

Through the efforts of Project Manager Pierce Rossum ('08), the Institute finished a comparative analysis of build-



*Andrew Lee and Jacquelyn Bean in Beijing, China.*

ing costs within southern California, partially funded by the Building Industry Association (BIA).

Although Proposition 77 did not pass, the Institute is still hard at work advising the effort to pass redistricting reform through the legislature. Our student researchers have not only provided cross-state analyses on redistricting, but have also provided recommendations on the most effective public policy measures, including compensation, size, and methods of choosing redistricting bodies. The nonpartisan coalition includes the League of Women Voters, California Common Cause, AARP, and the California Public Interest Research Group (CalPIRG).

Under the guidance of Jessica Chastek and Andrew Lee ('07), we are currently archiving the repository of California po-

litical history owned by the Rose Institute by combining its publications with Dr. Leroy Hardy's library donation to the Institute and a biographical database for all California state legislators and constitutional office holders since 1849. As a result of our efforts, the Institute recently received substantial funding from the Haynes Foundation through its competitive archival grants program to jumpstart this process. Working closely with the Libraries of the Claremont Colleges, we just unveiled a beta version of this new digital collection.

Throughout this summer, we intend to archive most of our publications and make them available online to researchers of state and local government. We also intend to continue our redistricting support, fiscal analysis, regulatory analysis, and

*Please see MANAGERS page 7*

# Redistricting Update

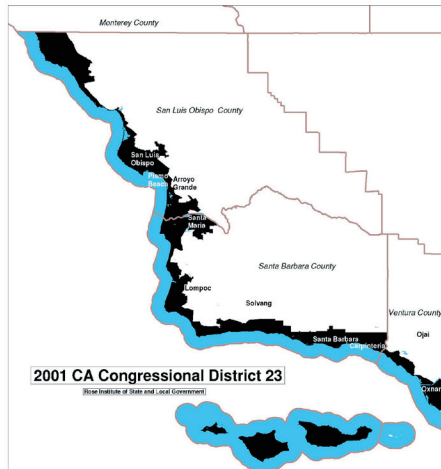
## Push For Redistricting Reform Continues Despite Special Election Defeat

California's 2005 special election split traditional reform supporters into opposing camps. Ted Costa's "People's Advocate" group, Common Cause and CalPIRG supported Proposition 77, while the League of Women Voters opposed it. Following that proposal's defeat in November, Common Cause led the effort to bring all reform groups, along with a few non-traditional reformers such as AARP and the Building and Trades Union, together to support a new reform effort.

The Rose Institute's research and expertise continue to be vital resources for the Common Cause-led coalition; for redistricting reform leaders in the legislature such as State Senator Alan Lowenthal (D-Long Beach) and Assembly Republican Leader Kevin McCarthy (R-Bakersfield); and for the new reform initiative effort, again led by Ted Costa. In addition, Rose Institute research assistant Dan Mitchell joined the Institute's Consulting Fellow Douglas Johnson at a State Senate hearing on Senator Lowenthal's SCA 3 reform proposal in March.

Research done by Justin Levitt, Andrew Lee and Dan Mitchell have all helped inform and shape the debate. The Common Cause Coalition and Legislative Leaders all relied on Mr.

Levitt's research into the history behind other states' adoption of independent redistricting commissions and Mr. Lee's analysis comparing the provisions of various current and past reform proposals. Mr. Mitchell's research into the history of the



campaign for and against Proposition 77 was presented by Douglas Johnson at a national redistricting reform conference in April organized by the League of Women Voters, the Campaign Legal Center, and the Council for Excellence in Government.

Additional hearings on SCA 3 are scheduled for April in the Senate Committees on Elections and Appropriations, and Senate President Pro-Tem Don Perata (D-East Bay) has repeatedly pledged to pass the bill in the Senate. Assembly Speaker Fabian Nuñez has also pledged to pass redistricting reform, though its specific form and ef-

fectiveness remain to be determined.

Our research at the Rose Institute continues. At the national conference, the vital importance of accurate, detailed research in this field was expressed repeatedly by representatives of the League of Women Voters, Common Cause, and other reform groups in attendance. Rose Institute research assistants are moving forward with analysis of the competing influences on declining competition resulting from gerrymandering versus the potentially increasing self-segregation of American communities; definitions of "communities of interest"; the role of community-centered redistricting in increasing ethnic and gender diversity in the California Legislature; along with our ongoing participation in the debate over reform in California and across the nation.

All of these efforts were made possible by the generous support of the Rose Institute Board of Governors, CMC Life Trustee Buzz Woolley, and Steve Poizner (prior to his involvement with the Yes on Proposition 77 campaign). The research they made possible put the Rose Institute on

*See REDISTRICTING page 5*



## Haynes Foundation Supports Rose Political History Database & Archive

**Tammy Nguyen '09**  
*Research Assistant*

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In 2004 Dr. Leroy Hardy, a leading expert in the field of redistricting, donated the entirety of his redistricting archive to the Rose Institute. His extensive archive included over 145 unique books, hundreds of documents, and thousands of maps highlighting California's redistricting measures and reform for the past century. The Institute also received a comprehensive biographical database for all California legislators dating back to 1849 from CMC alumnus Richard Burnweit. This database is an electronic collection that includes office held, party affiliation, and dates of service of each documented California legislator. Combined with the Rose Institute's comprehensive redistricting and election history archive, Dr. Hardy's and Mr. Burnweit's generous donations have contributed greatly to the quality and extent of the Institute's research database. These collections are the basis of the Rose Institute's new, innovative California Political History Archive and Database project.

Despite these generous donations, a problem arose when attempting to integrate these valuable assets with the Institute's pre-existing archives—there was a lack of electronic resources available

at the Institute to facilitate such a wide-scale archiving project: therefore, the Institute submitted a grant proposal to the John Randolph Haynes Foundation for one of their coveted archival grants. Generally, the Haynes Foundation only funds one half of the monetary request, but the Rose Institute was awarded the total request of \$42,500 for the establishment of a California Political History Archive and Database.

Applying for the Haynes Foundation Grant is a competitive process and the Rose Institute is the first CMC entity to receive this honor and one of very few organizations to obtain the full grant request. When asked why the foundation bestowed the Institute with the complete endowment, the Haynes Foundation liaison replied that the grant proposal had been so well written that the Board decided to fund the full request.

Following this grant request, the Rose Institute has begun the process of archiving these invaluable redistricting and election documents. The first step of the project entails digitizing paper documents and reformatting older data into a more contemporary and accessible database. This database will be made available through the Rose Institute and is being slowly integrated into the newly developed Claremont Colleges

Digital Collections Library.

The Haynes Foundation Grant has allowed the Institute to establish a strong foundation for its archiving project, but the need for further funding is imminent in order to complete this important archival project; therefore, the Institute plans to apply for a National Endowment for the Humanities grant in the near future. The California Political History Archive and Database will be an ongoing project at the Rose Institute as it attempts to digitize these historical documents providing an invaluable resource to students and scholars of California's political and electoral history.

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### Redistricting

*Continued from page 4*

national and local television news, generated articles in every major California newspaper, and led to interviews with Douglas Johnson on numerous radio news shows across both the state's geographic and political spectrum. As Proposition 77 fades into history and new reform efforts move onto center stage, the generosity of Rose Institute supporters will again play a vital role in enabling our ongoing educational and research role in this national debate.

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## Governors' Focus: Frank Tripepi

**Dan Mitchell '08**

*Research Assistant*



Board of Governors member Frank Tripepi has dedicated his career to local government service. Mr. Tripepi graduated from the California State University at Fullerton in 1969, and was immediately drafted into the army. After serving in the army and working for the city of Hawaiian Gardens, he joined the city of Rosemead's administrative department. He began as Assistant City Manager in 1972, and was promoted to City Manager in 1974. Following his retirement in May 2002, he received the *El Matador Grande Award* from the California Contract Cities Association. The award honored him for his thirty years of leadership and service to the citizens of the San Gabriel Valley, placing him in a group with prestigious past recipients such as Governor Ronald Reagan, Governor Pete Wilson and Congressman Jerry Lewis.

Mr. Tripepi now works in the private sector as President and CEO of MuniFinancial, an

organization that offers financial services to public agencies and is a major provider of arbitrage rebate services. "Working at MuniFinancial," Mr. Tripepi says, "has allowed me to continue working with the fine, hard-working people that I came to know on a personal and professional level over my thirty-one years in local government. I really have the best of both worlds. I get to work with all my public sector counterparts, but in a private sector environment."

Frank Tripepi joined the Rose Institute Board of Governors after his daughter, Nicole, attended Claremont McKenna

College. She dated and married Ryder Todd Smith, an Institute research assistant, who introduced Mr. Tripepi to Dr. Alan Heslop and the Rose Institute. Dr. Heslop has been paramount to Mr. Tripepi's continued interest in the Institute. Dr. Heslop now sits on MuniFinancial's Board of Directors. Mr. Tripepi also attributes his service to the Rose Institute to guidance from Al Lunsford, currently the chair of the Board of Governors and to Todd and Jessica (nee O'Hare) Cawthron, both former research assistants and student managers of the Rose Institute.

### Distinguished Senior Fellow Honor Given to Dr. Leroy Hardy



Over the past twenty-five years, Leroy Hardy has been a strong supporter of the Rose Institute, speaking at many of its conferences and contributing greatly to its research programs. He has given of his time and wealth of knowledge to assist Institute students with their theses, research, and coursework, and he recently donated to the Institute an invaluable collection of primary research materials. Hardy also authored the nation's premier bibliography on redistricting and kindred subjects. In recognition of his exemplary service, the Institute's Board of Governors has named Leroy Hardy a Distinguished Senior Fellow of the Rose Institute of State and Local Government.

## Project Updates

### Homelessness in Los Angeles

**Allison Strother '08**  
*Research Assistant*

According to a study by the Economic Roundtable, over 250,000 Los Angeles County residents are homeless at some point each year. Numerous scandals related to L.A. homelessness have been in the news recently, including the dumping of homeless citizens in downtown L.A. by other cities' police and fire departments. Compounding the problem is the fact that mentally ill homeless are overly concentrated in a few blocks, overwhelming the shelters and homeless services agencies. In light of the large homeless population and problems related to homelessness, especially in downtown L.A., the Downtown Los Angeles Business Improvement District has commissioned the Rose Institute to investigate the fiscal impact of homelessness in L.A. Currently, students are analyzing the revenues and expenditures of every municipality in Los Angeles County, as well as a number of other cities around the state. These include, among other things, health expenditures; police and fire department expenditures; state, county, and federal grants; and, Proposition 63 revenues (Proposition 63 instituted a 1% tax on personal incomes over \$1 million to expand mental health services). The goal of the project is to develop a comprehensive data set of the direct and indirect costs of homelessness in Los Angeles County, as well as the revenues directed toward alleviating it. Also, Los Angeles revenue will be compared to the revenues of other major California cities to place Los Angeles' funding in a state context. The issues surrounding homelessness are complex, and there are no simple solutions. Nonetheless, the Rose Institute's homelessness study will provide an informative foundation for decisions on how to best address the problem.

### Kosmont-Rose Cost of Doing Business

**Jennifer Ambrose '09**  
*Research Assistant*

The 2006 Kosmont-Rose Institute Cost of Doing Business Survey, headed by Jacquelyn Bean '07 and Emily Pears '08, is nearly ready for publication. Along with Bean and Pears, the Institute's ten new hires have been working hard on the Survey since the beginning of fall semester.

Now in its tenth year of publication, the Kosmont-Rose Institute Cost of Doing Business Survey allows professionals such as business owners, real estate developers, and community planners to compare the

cost of doing business in cities across the country. In order to rate each city from "very low cost" to "very high cost," the Survey considers taxes, incentives, zones, and fees.

Of the 434 cities included, this year's Survey lists 63 cities nationwide as "very high cost" and 65 cities as "very low cost." The Survey names Philadelphia, PA, as the nation's most expensive city, followed by Cincinnati, OH, and New York, NY. Henderson, NV, and Cheyenne, WY are the least expensive. Additionally, it found that, within California, San Francisco has the highest cost while unincorporated Lake County has the

### Managers' Notes

*Continued from page 3*

preparations for the 2007 Kosmont-Rose Institute Cost of Doing Business Survey. We look forward to recruiting and training our next batch of research analysts as our current group continues to engage in exciting projects that affect California public policy and inform the future of state and local government.

lowest. However, only three California cities received "very low cost" ratings, none of which were within the 50 least expensive.

## A Semester in Washington, D.C.

### Kaci Farrell '07

*Research Assistant*

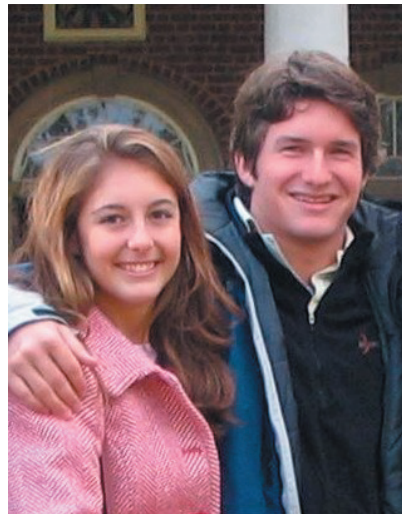
During the Fall 2005 semester, I lived in Washington, D.C., where I interned full-time, enrolled in two classes, and completed a research project. Although the program is both physically and mentally demanding - and often exhausting - my semester in Washington was the most rewarding of my academic career.

While in DC, I was employed by Wexler & Walker Public Policy Associates, a bipartisan lobbying firm. Wexler & Walker is involved in a wide variety of public policy arenas, including homeland security, transportation, energy, healthcare, telecommunications, and international trade. As the firm's only Student Associate, I was able to work closely with the senior professionals, managing a variety of tasks, including legislative research, meeting coordination, coverage of Congressional hearings, production of reports, and grassroots and coalition building activities.

Beyond the knowledge I gained from these projects, I value the personal relationships I formed with my coworkers. Throughout the semester, I had the opportunity to work with each of the firm's senior associates, with whom I enjoyed discussing current events, debat-

ing political issues, and sharing personal Washington stories.

The DC Program puts students at the heart of Washington. After living and working in and out of the nation's capital, I returned to Claremont with an intimate knowledge of national and international politics that I could not have gained elsewhere.



*Farrell and White in Washington, D.C.*

### Tyler White '07

*Research Assistant*

In Washington, D.C., last fall, I interned for U.S. Representative Henry Bonilla (TX-23), Chairman of the Agricultural Appropriations Committee. I learned so much from interning with Congress. For example, the art and science of fixing a paper jam, making coffee four times a day just the way office employees like it, and, every intern's personal favorite, photocopying. Fortunately,

these noble tasks were just a small part of what I did during my four month stay on the Hill.

My internship began a few weeks after the devastation of Hurricane Katrina, at which point Congress created a special committee to investigate the events surrounding the hurricane. I was able to staff this committee with the Congressman's Legislative Director. I participated in eight committee hearings with witnesses including Secretary Michael Chertoff, former FEMA head, Mike Brown, Governor Kathleen Blanco, and Mayor Ray Nagin.

In addition to my work on the committee, I wrote several articles published in over thirty Texas newspapers, and researched on immigration and border security topics. I also helped write and manage a resolution pertaining to the Pledge of Allegiance.

My internship experience was exactly what I had hoped for; and, attending receptions, cocktail parties, and fundraisers consumed most of my time in D.C. The little time that I had for other activities was primarily left to attend two CMC seminar classes, Congressional Budget Policy (a personal favorite) and Foreign Affairs. My research paper was a nice additional activity, which

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## Study Abroad

**Julia Cox '07**  
Research Assistant

The best part of New Zealand wasn't swimming with seals or climbing volcanoes. It wasn't forging a knife out of raw steel in the backyard of a gruff southerner's property with a bunch of backpackers. It wasn't climbing a glacier, cruising a fjord, white-water spelunking or seeing the rarest penguin and rarest dolphin in the world in the same day. The best part of New Zealand is that I never had to sign a waiver to do any of those things!

My first sight of New Zealand proved cold and dreary, having left a bright California summer for a dark Auckland winter. But the weather quickly improved as classes started. I studied Managerial and Internet Economics, along with Politics and the Media, as well as the New Testament. By far, my two economics classes were the most interesting, as they incorporated book-learning with issues pertinent to New Zealand's extensive trade with eastern Asia.

One of the more interesting parts of my trip to New Zealand was the time the country spent in their tri-annual national elections, which took place on September 17. The National Party (being the more conservative) gained ten seats in the parliament, thanks largely in part to one of the most effective political ad campaigns I have ever seen. An example is the ad shown on the right. The "TAX" side represents the Labour Party, with its leader Helen Clark. The "CUTS" are with the



National Party leader, Don Brash. The National Party blitzed the highly populated areas of the country with these billboards, covering subjects from crime to education to Maori issues. It was simple, recognizable and effective. It just proves that a good ad campaign isn't solely based on skyrocketing funding. Political parties in New Zealand are legally limited to a total campaign expenditure of roughly \$1.7 million (U.S. dollars)!

Overall, my time in New Zealand was a relaxing but adventurous experience. I got to embrace the laid-back libertarian lifestyle and kick back a little, forgetting about the squabbles of the rest of the world while I toured the humble Aotearoa: the land of sheep, Kiwi birds and possum pies (which are delicious, by the way.) So if you ever visit New Zealand, be sure to spend some time on a volcano and some time with the sheep, but remember: Whāia te iti kahurangi. Ki te tūohu koe, me he maunga teitei! *Pursue excellence – should you stumble, let it be to a lofty mountain!*



## Study Abroad continued

### Angela Zhang '07

*Research Assistant*

In Fall 2005, I studied in Buenos Aires, Argentina. I took classes with native students at the Universidad del Salvador, a private school in the center of the city. For the first two months of class, I didn't understand any jokes. Although I love the sound of Argentine Spanish, the accent and the distinctive conjugation made it very difficult for me to understand the language in the beginning. The classes were interesting, although the school's organization (or lack thereof) made it very difficult.



*Zhang visiting a penguin colony*

Professors did not hold office hours, and the schedule was disorganized.

During a long weekend in October, a friend and I traveled to the Patagonian region, south of Buenos Aires. Although the 20-hour bus ride was bumpy and monotonous, the \$150 we

would have spent on airfare was enough to pay for our hotel. The highlight of the trip was a stay in Gaiman, a tiny Welsh village near Peninsula Valdes. There, we enjoyed a very large Welsh tea, complete with scones, cakes, toast and marmalades. I also visited the famous penguin colony in Punta Tombo.

I definitely want to return to Argentina one day – especially to the areas I haven't visited, such as Ushusia, the southernmost tip of the world, and Mendoza, Argentina's wine region.

### *George S. Blair Award for State and Local Government Goes to Jeffrey Simonetti*

Last spring, Jeffrey Simonetti received the George S. Blair Award for State and Local Government. Simonetti began working at the Rose Institute as a freshman and served as manager of the *Kosmont-Rose Institute Cost of Doing Business Survey* during his senior year. Apart from his work on the *Survey*, Simonetti did extensive research on issues affecting Native Americans in the United States. His senior thesis was titled "Tribal Sovereignty and the Rift That Divides the California Gaming Tribes: A Study of the Recent Politics of Indian Gaming in California." He graduated last spring with Honors in Government.

### *McKenna Student Research Awards*

Elizabeth Lampe and Justin Levitt have been chosen as the J. Cleveland McKenna Student Researchers for 2005-06 and awarded \$1,000 each. This year, Lampe was the Rose Institute's Student Manager, and Levitt was the Assistant Student Manager.

### *Carolyn and Gerald Camp Award Winners*

In 1999 Roderic and Emily Camp established the Carolyn and Gerald Camp Award at the Rose Institute, to provide funding for students interested in international relations. This year's Camp Award winners were CMC senior Kim Sonne and junior Leah Judge, who both received individual stipends of \$850.00. Sonne's award has enabled her to interview several politicians in Sacramento for her thesis research on the National Security Agency's use of wiretaps; Judge's stipend is currently funding her studies in Yucatan, a city located in Chiapas, one of Mexico's poorest states.

## Awards and Summer Plans

### Marian Miner Cook Fellows

**Jennifer Ambrose '09**

*Research Assistant*

The Rose Institute's Marian Miner Cook Fund provides salaries for many of the Claremont Colleges students serving as research assistants at the Rose Institute. Currently, eighteen students are working as Marian Miner Cook Fellows. Many of the fellows worked together last fall to plan the Institute's Academy for Civic Engagement and to publish a paper titled "Restoring the Competitive Edge: California's Need for Redistricting Reform and the Likely Impact of Proposition 77." The fellows include:

**Elizabeth "Elise" Lampe '06**

**Justin Levitt '06**

**Ethan Andyshak '06**

**Jacquelyn Bean '07**

**Andrew Lee '07**

**Michael Peel '07**

**Colin McDonell '08**

**Dan Mitchell '08**

**Emily Pears '08**

**Pierce Rossum '08**

**Joshua Schneider '08**

**Meredith Stechbart '08**

**Allison Strother '08**

**Jennifer Ambrose '09**

**Kate Czepiel '09**

**Luke Johnson '09**

**Ritika Puri '09**

**Adam Sherman '09**

### Other Awards & Summer Plans

**Tammy Nguyen '09**

*Research Assistant*

Looking back at the successful school year, the Rose Institute is proud to recognize the honors and exciting summer plans of the following student research assistants. Junior Andrew Lee has been named a Truman Scholar, one of 75 scholars selected nationally from among 598 candidates. He was awarded \$30,000 to be used towards funding a graduate school education in government and public service. Junior Kaci Farrell is a 2005 Katharine Corbett Lowe Scholarship recipient and was awarded a McKenna International Internship Scholarship to Costa Rica. She plans to teach for two months at a local public school while studying the Spanish language. Freshman Jennifer Ambrose was chosen as an Academic Travel Fellow by the Center for the Holocaust, Genocide, and Human Rights. She plans to travel with a group of professors and students to Berlin, Germany to research the Holocaust. Ambrose will also be traveling to Tokyo, Japan with the Keck Center for International and Strategic Studies to research Japanese economics, foreign affairs, and domestic politics. Freshman Ritika Puri received a Community Service

Internship Program stipend from CMC to work for the Northern California Innocence Project at Santa Clara University. She plans to coordinate designing a video/brochure on a prison outreach system to be implemented in all California prisons. Sophomore Emily Pears will be interning with the Democratic Party in Massachusetts, organizing the state convention and working on the Coordinated Campaign. Sophomore Joshua Schneider is a 2005-06 Athenaeum Student Fellow and a member of the Athenaeum Advisory Committee. This summer he plans to intern at the Coalition of Northeastern Governors, a non-partisan organization that advocates in Washington D.C. on behalf of the eight Northeastern Governors and issues of importance to the Northeast. Congratulations and good luck!

### Semester in D.C.

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resulted in an "all nighter" blitz I will never forget.

While in Washington, I also joined one of the top rugby teams in the country, the Potomac Athletic Club, at the beginning of their season, and started as fullback until the semester was over, not losing a single game. My time in Washington completely convinced me that I must go back, and it is well worth anyone's time to spend a few months there.



## Seniors Bid Farewell

### Elise Lampe '06

*Student Manager*



As I move into the real world after graduation, I will miss many aspects of CMC. Working on fascinating policy issues with the dynamic staff at the Rose Institute will be the aspect I miss the most. My four years at the Rose Institute have earned me a great deal of knowledge and many lasting friendships with both students and staff. Thank you to the students and staff at the Rose Institute for this unforgettable experience.

### Ethan Andyshak '06

*Research Assistant*



It doesn't feel like it's been four years since the day I borrowed a suit jacket for my interview here. I still remember seeing the Rose Institute table at the job fair in McKenna Auditorium. But it *has* been four years, and the Institute has been a persistent joy of this time. And it will be strange to leave. It is the people I will miss. This small community of very different but very great people is unique. I will remember it. I can't wait for the next piece of life, but yes, I will certainly remember this one.

### Justin Levitt '06

*Asst. Student Manager*



I remember the letter I received over the summer. It was short and simple, and I found that the Rose Institute was involved in the political issue I find most fascinating: redistricting. Four years later, I look back on applying to the Rose Institute as the best decision I made at CMC. The Institute has not only allowed me to study my passion, but also has become a home away from home at college. I have immensely enjoyed the walk-arounds and late-night binder assemblies and the dinners at Walters. Next year I hope to work in Sacramento, continuing to use the skills I learned at the Institute to help guide policy that will determine the future of California. I leave knowing that the Class of 2006's graduation will provide opportunities for a new class to gain the same great experiences I have enjoyed!

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