
The Rose Report

The Newsletter of the Rose Institute of State and Local Government

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DIRECTOR'S REPORT



Dr. Ralph Rossum
Director

As readers of the Rose Report know, the Rose Institute of State and Local Government focuses on four major areas of research: Survey Research, including the *Kosmont-Rose Institute Cost of Doing Business Survey*; Fiscal and Economic Impact Analysis; GIS, Redistricting, and Demographic Analysis; and Legal and Regulatory Analysis. We do “real world” research in these four areas, with our public and private-sector clients asking us to provide them with actionable answers to their real world questions on a timely

basis. As a consequence, our research assistants learn what it means to be responsible for solid, reliable research delivered on deadline that will be subjected to the scrutiny of the client and often the media.

In this issue, I want to focus on our recent research in the area of Fiscal Analysis. Under the hands-on instruction, careful direction, and motivational supervision of Dr. Steven B. Frates, our expert in this field, our students have completed:

- A comprehensive analysis of the impact of new single family residential housing on the finances of municipal governments in Riverside County. This is the first study of this type that has determined precisely the cumulative

impact of such development on municipal revenue streams and expenditure patterns. A major and significant finding: new single family residential housing produces relatively much more property tax revenue than existing housing and also has a distinctly positive compound effect on municipal finances as the new housing stock turns over and is resold. In addition, municipalities allowing new single family residential development almost always experience higher overall revenue growth relative to expenditure growth.

- A comprehensive evaluation of a proposal to shift the police function in the City of Rialto to the San Bernardino County Sheriff's Department. This analysis also

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Director's Report

continued...

evaluated the financial condition of the city government.

- An analysis of the fiscal impact of a proposed curtailment of development in the City of Loma Linda. This report provided municipal decision makers with a clear picture of the financial effects of various policy options.

In addition, Dr. Frates independently has written extensively on the fiscal impact of the cost of retired public employee medical expenses on state and local governments. His research is having a major impact on shaping the public policy debate in California on this issue, as well it should; after all, his research has concluded that the ongoing cost to local governments in California will conservatively exceed \$30 billion a year by 2019. Dr. Frates also continues to be quoted widely in the media on a broad range of public policy issues, and he has appeared several times on "CNN Local Edition" regarding public policy and public finance issues in California.

Dr. Frates' ability to carry out the work he does is dependent on the quality of students the Rose Institute is able to recruit annually to join our ranks. And, in that respect, I am delighted to report we have had one of our best recruitment efforts ever among CMC's class of 2010.

BIA Economic Forecast

Jessica Chastek
Assistant to the Directors

On September 20, 2006, the Baldy View Chapter of Building Industry Association hosted a meeting to discuss the 2007 Forecast – Trends That Will Be Driving the Market. Attended by more than 200 people, the discussion centered around "The Housing Market in the Inland Empire in the Fall of 2006: Is there a Price Bubble and What will be the Impact of the U.S. Economy on Housing Prices?," a report by Manfred Keil, Chairman of the Economics Department at CMC and a Fellow of the Rose Institute, and Gary Smith, the Fletcher Jones Professor of Economics at Pomona College.

Bringing together Keil's expertise in economic forecasting and Smith's unique model for analyzing housing markets, the report provided the opportunity for the Institute to offer additional value to one of our longstanding clients.

Smith's discussion of the Inland Empire housing market is based on his research of single-family homes in ten metropolitan areas, which he first prepared for the Brookings Institute. According to Smith, "Housing-bubble discussions generally rely on indirect barometers such as rapidly increasing prices, unrealistic expectations of future price increases, and rising

ratios of housing price indexes to household income and to rent indexes. These indirect measures cannot answer the key question of whether housing prices are justified by the anticipated cash flow." In order to address the shortcomings of other models, Smith designed a new model to estimate the fundamental value of a house by using unique rent and price data for matched single-family homes. Based on his analysis, he concludes that although the Inland Empire housing market may experience some slowing, it is not facing a true housing bubble.

"In a true bubble, speculative prices that have no relation to Economic Value can free fall since there is little or no reason to hold the asset other than to sell it to someone else... The housing market is fundamentally different because people do want to live in homes and market prices are not 10 or 100 times higher than Economic Values."

In addition, Keil and Smith identified several factors that suggest a favorable future for the Inland Empire housing market. Notable among these were the exceptional population growth and the fact that much of the population growth in these counties has involved people making long commutes to work. "If jobs follow the people, this will have an enormous positive effect on the Riverside and San Bernardino housing markets."

Student Managers' Notes

Jacquelyn Bean '07

Andrew Lee '07

Student Managers

The 2006-2007 academic year is off to a promising beginning at the Rose Institute. The Student Managers selected eight new Research Assistants, all CMC freshmen, from a record pool of fifty-eight applicants. Co-Student Manager Jacquelyn Bean '07 is working with Associate Director Florence Adams restructuring the Alumni Database and creating a Mentoring Program with members of the Board of Governors to encourage relationship-building and internship opportunities for research assistants. Co-Student Manager Andrew Lee '07 is working with Assistant to the Directors Jessica Chastek to complete the preparatory phase of the Political History Archive and Database, made possible through the generous support of the Haynes Foundation. Additionally, with the help of Pierce Rossum '08 and Staff Assistant Nancy Ortiz, they are making these digitized materials available to the public through the Rose Institute's new collection in the Claremont Colleges Digital Library. Acting Kosmont-Rose Institute Cost of Doing Business Survey Manager Ritika Puri '09 and Database Manager Jennifer Ambrose '09 are work-



Andrew Lee and Jacquelyn Bean in Beijing, China.

ing with the new hires on their first project to update cities and further enhance the publication features of the Survey, including the addition of GIS maps into the Executive Summary.

Research assistants Dan Mitchell '08, Nick Le Du '08, Jennifer Ambrose '09, Ian Johnson '09, Peter McGah '09, and Tammy Nguyen '09 are working with Consulting Fellow Doug Johnson on several significant redistricting projects this semester, including the compilation of elections and census tract data from the 1970s onward covering issues such as district competitiveness and diversity studies. Julia Cox '07, Kaci Farrell '07, Tyler White '07, Nick Le Du '08, Pierce Rossum '08, Meredith Stechbart '08, Peter McGah '09, and Adam Sherman '09 have just finalized an extensive fiscal analysis of Riverside County. Other reports prepared by the

Rose Institute this semester include a Los Angeles Business Survey and an economic impact report that analyzed the effects of tribal gaming on revenues for Riverside and San Bernardino counties.

In an effort to better streamline workloads, the student managers have worked with senior staff and research assistants to expand the Institute's website features, to improve documentation protocol, to conduct software training (including an Excel training in September to be followed by GIS, Access, and HTML training in Spring 2007), and to refine data collection processes.

We look forward to new projects for Spring 2007, including a conference in the Coachella Valley early in the year and the completion of both archiving and redistricting projects.

Redistricting Update

Redistricting on the Horizon:

Is the Sun Rising or Setting on Reform?

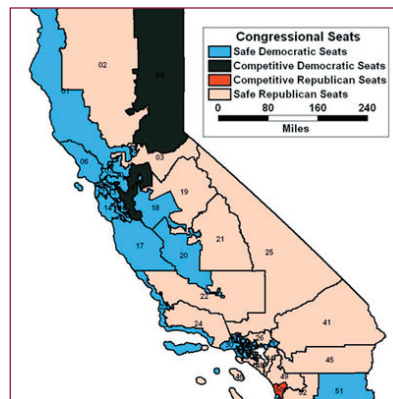
Dan Mitchell '08
Research Assistant

Before we look into the current Redistricting projects, I want to look back at what could have been if Prop. 77 had passed. The Rose Institute's Redistricting Report predicted that about 10 seats could be competitive with a new map drawn by judges, five seats from each party. In today's political climate, it is not hard to imagine that the Democrats could have picked up four or five seats in California, almost one-third of those needed to take back the House.

Through work on redistricting, the Rose Institute has continued to increase its national profile. Consulting Fellow Doug Johnson has traveled to conventions in Utah and Texas, and was recently invited to testify before the New York legislature on reform proposals. And, Dr. Ralph Rossum was asked to give a presentation on redistricting while in Connecticut.

The Institute has been consistently involved in the California reform effort. A coalition of groups including the League of Women Voters, Common Cause, Center for Governmental Studies, AARP, the Building and Trades Union, MALDEF and NALEO participated in meetings to develop and advise on a redistricting reform proposal. SCA 3, modeled on Arizona's reform initiative, had been proposed a num-

ber of times in past years, but it gained serious momentum this year, due to statements from the legislative leaders. Both Senate Majority Leader Perata and Assistant Speaker Nuñez had promised, during the anti-Prop. 77



campaign, that if voters rejected the proposal they would develop a better reform to put before the voters. Governor Schwarzenegger also endorsed the reform concept, as did his opponent, Phil Angelides. With support from the Senate Committee on Elections, Reapportionment and Constitutional Amendments Chairwoman Debra Bowen, a series of workshops was held to dissect and examine each section of the bill. The hearings contained testimony on the measure from legislative staff, coalition members, redistricting experts and even me. I had the privilege of participating in, with Doug Johnson, many of the coalition meetings and conference calls that led up to the series of workshops. Doug was unable to attend the final hearing because of the national conference in Tex-

as, so I represented the Rose Institute on the panel. I presented our research and recommendations on a variety of topics including the nesting of districts. As the legislative session began the final push in August, the prospects of passing the reform measure rose and fell. A new bill emerged to link redistricting with Nuñez's term limits reform. The bill eventually failed and a press release said there was not enough time to present good proposals on each topic and that the legislature would reexamine them next year. The next day, however, Senator Lowenthal brought SCA 3 to a vote, and, to the surprise of many, it passed with votes from both sides. Nobody is quite sure what happened next, and we may never know, but in the end the measure was never brought to a vote in the Assembly, and thus not put before the voters. I had the privilege of experiencing first hand the true political sausage factory that is Sacramento.

Looking forward there are many promising prospects for future reform. Common Cause and AARP may introduce an initiative version of the bill. Ted Costa continues to float the idea of another initiative as well. Governor Schwarzenegger has said he wants to look at the issue next year after his almost certain reelection. Senator Nuñez has

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Haynes Grant Update

Joshua Schneider '08

Research Assistant

Last spring the Rose Institute was awarded a generous and prestigious grant from the John Randolph Haynes Foundation. Less than twelve months later the effects of that grant are being seen – and they appear to signal new opportunities for the Institute's archiving and fundraising efforts.

The chief purpose of the \$42,500 grant is to facilitate the creation of the California Political History Archive and Database (CPHAD). This project will combine the Rose Institute's extensive collection of original redistricting and electoral data, research and publications with the vast Leroy Hardy Redistricting Archive, gifted to the Institute in 2004, as well as an impressive biographical database of California State Legislators gifted to the Institute by CMC alumnus Richard Burnweit '72 in 2005. Together, these components represent a collection unsurpassed in originality, breadth, and historical and scholarly significance.

The Rose Institute has already received \$34,000 of the total grant, with the remainder forthcoming in January. Thus far, the grant's benefits have exceeded expectations in fashioning the CPHAD into a more user friendly project. According to Jessica Chastek, Assistant to the Directors of the Rose Institute and the author of the grant proposal, the Institute is now "making better use of the Claremont

Colleges Digital Library (CCDL) and taking items public earlier than anticipated, without any further funding." The grant has also supported the digitizing of 3,100 images from the Hardy Archive, the retrieval of data from the Rose Institute's own archive through a professional data retrieval company, and the integration of the Rose Archive with the Burnweit Database.

Moreover, the grant has made the Rose Institute a much stronger candidate for subsequent grant applications. The Institute has already submitted its application for a National Endowment for the Humanities grant and will receive a ruling in February. Regardless of the results, the Institute's success with the Haynes grant has revealed the vast (and largely untapped) potential of academic and philanthropic grant organizations.

The successful completion of the CPHAD will bring further attention to the Rose Institute, its scholarship, and valuable data. Ms. Chastek believes this will open up new possibilities for utilizing and integrating archives with respect to both redistricting and the various other elements of the Institute's holdings. "The more we use this project and expand it, the greater visibility we have and the greater opportunity we have for marketing ourselves to grant foundations and potential clients. This is a very encouraging first step."

Redistricting

Continued from page 4

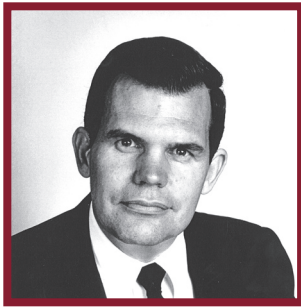
again pledged to work through the legislature to put forward a proposal. The Rose Institute is planning to continue its advisory role with many of these groups.

While everything hangs in limbo on the legislative side, we have begun to work on a report that deals with redistricting issues. For years, academics, politicians and the media have highlighted a shift in residential patterns as the cause for noncompetitive districts, but the proof is mainly anecdotal. Steven Hill wrote, "Regional partisan leanings in California have become entrenched over the past 20 years, with the heavily populated coastal areas and cities dominated by Democrats and the sparser interior dominated by Republicans. The result? Over 90 percent of California's legislative districts strongly favor one major political party over the other. But it is not due primarily to partisan redistricting and gerrymandered districts, as many have claimed. It is because California's residential patterns have balkanized into red and blue one-party fiefdoms." With a new grant from CMC Life Trustee Buzz Woolley and the research we are conducting, we hope to reach a definite answer to this theory that many have assumed. Depending on our results, it could be a ground breaking report that changes the way people discuss redistricting in California, and may possibly lead to repeating the research on a national level.

Governors' Focus: Ernest Dronenburg

Ilan Wurman '10

Research Assistant



Ernest J. Dronenburg recently joined the Rose Institute Board of Governors. He began his public service working for the California Board of Education as a tax auditor, after which he was elected to the Board five times for a total of twenty years. He served as Chairman of the Board of Equalization as well as Chairman and member of the Franchise Tax Board. Dronenburg has been a member of many state tax associations, served on the 1997 IRS Restructuring Committee, and has been president of the Federation of Tax Administrators and of the Western States Association of Tax Administrators. He has worked on tax legislation including California's Prop. 13 and the California Taxpayer's Bill of Rights, and has testified in Congress and the state legislature. Dronenburg now uses his wide experience with taxes and tax administration, as a Tax Partner at the firm Deloitte &

Touche LLP.

Q: First of all, what attracted you to the Rose Institute of State and Local Government?

A: I had my first encounter with the Rose Institute in 1978 during my first campaign for public office. I contracted with the Institute for a targeted mailing list to be used in the general election. Once I met the leaders of the Institute I started noticing the Rose Institute being mentioned as the authority on state and local issues. Now, at this point in my life, I was delighted to accept an invitation to join the Board because I wanted to give back a little of what they had helped me achieve.

Q: As someone who graduated with a degree in Business Administration and Finance and has had experience with taxes, what can you tell us about the importance of local government taxes on businesses?

A: As a former small businessman, a former tax administrator and now a partner in the largest tax practice in the world, I would say that state taxes are becoming more and more a cost to business each day. Not just the tax in itself but the compliance burdens are hurting the profitability of U.S. corporations and especially the new start-up companies. State and local government tax-

es are increasing the uncertainty of a business transaction and in some cases have made deals collapse. In California, general tax increases require a vote of the people. Because of this requirement there is a trend in local governments to disguise a tax increase as a user fee. These fees are hard for the business community to foresee and budget.

Q: Do you think the *Kosmont-Rose Institute Cost of Doing-Business Survey* helps businesses decide where to start and expand? Does it account for the main factors in which businesses are interested?

A: The *Kosmont Survey* is a great tool. It certainly covers most of the major factors the business decision makers need to consider such as where to initially locate the business, expansion analysis, and budgeting annual expenses.

Q: What are, in your opinion, the major tax issues facing California and the United States today? What are the tax issues facing small businesses?

A: The "Tax Gap" is the major issue facing tax administrators today. The complexity of the tax code, the steep regressive rates and the lack of "rifled" incentives are the major reasons for the Tax Gap. I believe the current tradition of voluntary compliance will

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Rose Institute Updates

2007 Kosmont-Rose Institute Cost of Doing Business Survey

Jennifer Ambrose '09
Kosmont Database Manager

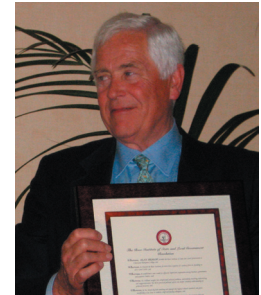
Another year of the *Kosmont-Rose Institute Cost of Doing Business Survey* has begun! Under the guidance of Jennifer Ambrose '09 and Ritika Puri '09, the Institute's eight new hires are currently

collecting data for the 2007 edition of the *Survey*. We expect to be finished updating the database by the end of this semester and to focus on marketing next semester until we publish the *Survey* in April. A new component of the *Survey* this year is color-coded maps, which visually indicate the cost

ranking of each city surveyed in southern California. These maps will make the *Survey* easier for clients to use by allowing for simpler comparison among cities and regions.

Lifetime Member Awarded to Dr. Alan Heslop

On April 27th, 2006, Dr. Alan Heslop was installed as a Life Member of the Board of Governors of the Rose Institute of State and Local Government. Dr. Heslop was born in England, educated at Oxford and came to this country after serving in the Royal Air Force. He received his Ph.D. from the University of Texas and came to CMC (at the time, Claremont Men's College) in 1968. At CMC, he has served as the Don H. and Edessa Rose Professor of Government, dean of faculty, executive vice president, and director of the Rose Institute. He was honored for his work with the Institute that spanned the years 1973 to 2000; in particular he was honored for his study of redistricting and reapportionment as well as his effort to mold the Institute into the fine political science institution it is today. Retired now, Dr. Heslop currently resides in Templeton, California. We congratulate him on his lifetime appointment.



George S. Blair Award for State and Local Government Goes to Justin Levitt

We are pleased to congratulate 2005-2006 Assistant Student Manager Justin Levitt for receiving the George S. Blair Award for State and Local Government. Justin has worked extensively on demographics and redistricting since his freshman year, including co-authoring the Rose Institute analysis of Proposition 77. His senior thesis was entitled "You Can't Take the Politics Out of Redistricting." The work analyzed the redistricting approaches used by four other countries and compared them to the current method used in California, integrating an analysis of relevant case law and theories of representation. It also included a set of model districts drawn under a system integrating features of the other nations profiled. Justin graduated *cum laude* last May.

Where are They Now?

Lawyers from the Rose

Joshua Schneider '08
Jennifer Ambrose '09
Raghav Dhawan '10
Research Assistants



Jared Gordon was a CMC Government and Legal Studies dual major and was a research assistant at the Rose Institute from 1995 to 1999, serving as Survey Manager in his senior year. He attended the University of California, Los Angeles Law School and is currently employed as the Corporate Counsel for HydraMedia, LLC, an online marketing firm based in Beverly Hills which was founded by another CMC alumnus, Zac Brandenburg '99.

Peter Michelsen graduated from CMC as a Philosophy, Politics, and Economics major and was a research assistant at the Rose Institute from 1996 to 1999. He attended law school at Harvard University and is currently an investment banking associate at Goldman Sachs in San Francisco, California. He is now married to CMC alum Julie Nagorski '97.



Geoff Semro majored as a Government and History dual at CMC and was a research assistant at the Rose Institute from 1991 to 1994. He attended law school at the University of Chicago and is currently practicing law in Scottsdale, Arizona, primarily in commercial real estate transactions such as acquisition, development, leasing and financing.

Christopher Skinnell was a research assistant at the Rose Institute from 1995 to 2000 and served as Student Manager from 1998 – 1999. He was a CMC Government and Legal Studies major. He attended law school at the University of Chicago and is currently an associate at Nielsen, Merksamer, Parrinello, Mueller & Naylor in the San Francisco Bay area. He divides his practice between the litigation and political law practice groups. He specializes in litigation relating to elections, initiative/referendum law, redistricting and voting rights matters, and government law litigation. For political law, he advises clients on compliance with campaign, lobbying, ethics, and reporting laws at all levels of government nationwide.



Stephen Mansell attended CMC as a Government and Mathematics major and graduated *summa cum laude*. He was a research assistant at the Rose Institute from 1995 to 1999, serving as Deputy Student Manager from 1998 – 1999. He attended law school at Stanford University and is currently working as an associate at Pircher, Nichols & Meeks, practicing real estate transactional law.

Where are They Now? Lawyers from the Rose

Elizabeth Wydra graduated from CMC as a Government and Philosophy, Politics, and Economics major. After graduating from Yale Law School she clerked for the U.S. Court of Appeals for the Ninth Circuit and taught as a fellow at Georgetown Law School. She came to San Francisco, California last year to practice Supreme Court and general appellate. She currently works for Quinn, Emanuel, Urquhart, Oliver & Hedges, LLP, a law firm in San Francisco. Her present practice also includes white collar criminal defense work and pro bono projects.



Christiana Dominguez was a research assistant at the Rose Institute from 1998 to 2001, serving as Student Manager in 2000 – 2001, and was a CMC Government with Leadership sequence major. She attended the University of California, Hastings College of Law and is currently Legal Counsel at the CAUSE Statewide Law Enforcement Association. CAUSE is a labor organization whose primary goal is maintaining and improving the safety and well-being of Californians.

Kurt Gottschall was a research assistant at the Rose Institute from 1990 to 1992 and dual-majored in Economics and Government while at CMC. He attended the University of California, Hastings College of Law. After graduating from law school, Gottschall spent five years in private practice, first at Sheppard, Mullin, Richter & Hampton in Los Angeles and then, at Sherman & Howard in Denver. While in private practice, he specialized in securities litigation. Since 2000, he has worked for the U.S. Securities & Exchange Commission in Denver where he currently serves as the branch chief in the Enforcement Division.

Governors'

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not survive if this issue is not addressed and the Tax Gap reduced substantially.

The tax compliance burden is also an important issue. As a former small businessman and former tax administrator, I know first hand that the small businessman is being swamped in tax compliance costs and intimidated by the possibility of a large financial exposure if an honest mistake is made. For companies contemplating an Initial Public Offering of stock, the tax compliance cost is now an item that is being considered

by their underwriters and the CEOs.

Q: What do you hope to accomplish as a member of the Board of Governors of the Rose Institute?

A: With my background and experiences I want to add my knowledge to the Board on how government and elected officials view issues. I want to support the Rose Institute in all its efforts to bring understanding to the public on "tax and spend" issues. Because of my over 30 years in various levels of tax administration and compliance, I want to bring an in-

sight on taxation that has been well vetted on both sides. Also, having served seven years on the San Diego County Board of Education, I want to relate my experience in county-level school administration and efficiencies. I want to be a resource to the students of the Rose Institute as they learn about governmental operations and the free enterprise processes we enjoy in California and the United States.

New Faces at the Rose

Patrick Atwater was born and raised in La Canada, CA, and went to Clark Magnet and Crescenta Valley High Schools. During high school he participated in California's Youth and Government program. In his senior year, he was a model Supreme Court attorney and argued in the Sacramento Supreme Court Chambers. Patrick played football at Crescenta Valley High School and now plays for the Claremont-Mudd-Scripps team. Patrick is undecided on his major right now, but he wants to do something with math, politics, and economics, and hopes to pursue a career in politics.

Raghav Dhawan graduated with an International Baccalaureate diploma from the American Embassy School in New Delhi, India. While there, he was involved in student government, community service, the school newspaper, and athletics. Before moving back to India in 2001, Raghav lived in San Marino, CA, for five years and in Hong Kong for four. Undecided on his major, he is interested in government, history, economics, and mathematics. Aside from working with the Rose Institute, Raghav has also joined the Claremont Colleges Debate Union.

Emily Forden is from Wellesley, MA, and is a freshman at CMC. During high school, she spent two years as Vice President of Student Congress and was active in Junior Statesmen



Back Row: Patrick Atwater, Ryan Wessels, Abhi Nemani, Keith McCammon

Front Row: Emily Forden, Ilan Wurman, Sophia Hall, Raghav Dhawan

of America, a debate organization. Emily spent her summers at Princeton and Georgetown taking classes on Comparative Politics and Foreign Policy. She is a Government major with a leadership sequence.

Sophia Hall, half-American, half-Moroccan, was born and raised in Rabat, Morocco. She completed the International Baccalaureate program at the Rabat American School and was the salutatorian of her class. In high school, she was the president of an environmental club, represented her class sophomore year, and was co-captain and manager of the track team. She is pursuing a dual major in International Relations and Economics at CMC, and wants to continue mastering French and Arabic.

Keith McCammon was born and raised in the Midwest and

graduated from New Trier High School in Winnetka, IL. He fills his free time training with the Army ROTC, raising awareness about homophobia, and debating. His interests include scuba diving, running, municipal finance, and reading. For the past four summers, Keith has worked at Ma-Ka-Ja-Wan Scout Reservation teaching Astronomy, Bird Study, and Energy to thousands of eager young Boy Scouts.

Abhi Nemani comes to the Rose Institute class of '10 from Centralia, IL, having graduated from Thomas Jefferson School in St. Louis. In high school, he co-edited the school newspaper, ran the Mock Trial program, and organized the senior prom. This past summer, Abhi interned with a County Council campaign and tutored for Kaplan Test Prep. At

New Faces at the Rose

CMC, he plans to pursue a dual major in Government and Mathematics.

Ryan Wessels is from San Jose, CA, and attended Kehillah Jewish High School. He served as student body co-president, where he passed an open-campus policy, organized student elections, and planned various other events. He also served on the South Peninsula Jewish Teen Foundation where he helped raise and allocate money to vari-

ous non-profit organizations. At CMC Ryan serves as Stark Hall's dorm jock, participates in the student Senate, and is a member of the Claremont Entrepreneur Society. He also enjoys sports, cards, and movies.

Ilan Wurman is originally from Palo Alto, CA. His interests include politics, history, astronomy, music, and foreign languages. In Palo Alto he worked for State Assemblyman Joe Simitan and worked on an Assembly

campaign for Steve Poizner. Ilan founded a bipartisan political journal at Henry M. Gunn High School in Palo Alto. His prospective majors are Government and International Relations; he is involved in orchestra, student government, debate, and political journalism at CMC.

New Additions to the Rose Family

This summer, much excitement has been brought forth with the arrival of three beautiful babies, care of our Administrative Assistant, Assistant to the Directors, and one of our Consulting Fellows.

The Rose Institute's Administrative Assistant, Marionette Moore, husband Kelly, and 15-year old brother Marc, welcomed Lincoln Joshua Mark on Wednesday, May 31 at 1:03 a.m. at the Pomona Valley General Hospital. Born by C-section, with a healthy head of dark black hair, Lincoln was a whopping 9 lbs. 7 oz., 20 ½" baby. He is a bright, very alert, happy baby who loves the outdoors and taking baths.

Assistant to the Directors, Jessica Chastek and her husband, James, welcomed their first son, James Thomas Aquinas, to the world on Saturday, June 24. James Thomas Aquinas Chastek was born on Saturday, June 24 at 8:13 pm. Entering the world at 8 lbs, 3 oz., and measuring 20" long, he is a perfect little boy. In addition to being a handsome little devil, he has a very sweet disposition, loves to cuddle, and enjoys being showered with kisses.

Fellow Douglas Johnson '92, along with wife Deborah and two-year-old daughter Julia, welcomed Nathan Edward to the family July 10th. Nathan was born 21 inches long and 8 pounds even. Dad looks forward to Nathan joining the CMC class of 2028.



Nathan

Lincoln

James

Welcome to the three new members of the Rose family!

Summer 2006 Activities

Jacquelyn Bean '07

Andrew Lee '07

Student Managers

This summer, research assistants at the Rose Institute of State and Local Government, including Kaci Farrell '07, Colin McDonnell '08, Nick Le Du '08, Emily Pears '08, Pierce Rossum '08, Jennifer Ambrose '09, and Ritika Puri '09, worked on a number of projects such as fiscal analyses of both police services in the City of Rialto and property tax revenues in Riverside County, publication of the *Kosmont-Rose Institute CODB Survey*, compilation of the Rose Institute's Political History Archive and Database, and redistricting studies.

In addition, our research assistants worked in the following areas: Jacquelyn Bean '07 interned for Pricewaterhouse Coopers in International Tax and M&A and traveled to Tokyo, Japan, with the Keck Center for International and Strategic Studies. Julia Cox '07 worked as an account executive for Matrix Funding Services, a southern California mortgage wholesaler. Kaci Farrell '07 received a McKenna International Scholarship to work as a Primary School Project Volunteer with the Amistad Institute in Santa Bárbara de Heredia, Costa Rica. Andrew Lee '07 interned for the EPA as a 2006 International Leadership Foundation Fellow and received funding from the Kravis Leadership Institute. Tyler White '07 interned for the Texas Governor's re-election campaign, primarily

with the Governor's fundraisers. Dan Mitchell '08 interned as a Legislative Aide for State Senator Joe Simitian in Sacramento, CA. Chelsea Norell '08 interned for Freund and Brackey, an entertainment law firm in Los Angeles. Joshua Schneider '08 interned at the Coalition of Northeastern Governors in Washington D.C., focusing on transportation issues in the Northeast. Meredith Stechbart '08 interned for two lobbying firms in northern California. Allison Strother '08 interned in the corporate purchasing department of PACCAR, Inc., analyzing raw material surcharges and opportunities for cost savings. Jennifer Ambrose '09 participated in academic trips to Berlin, Germany, and Tokyo, Japan. Ian Johnson '09 interned for Senator Norm Coleman in St. Paul, MN, and conducted an independent study through the Kravis Leadership Institute. Peter McGah '09 took a summer course in Kansas. Tammy Nguyen '09 volunteered with the Long Beach Veterans Affairs Hospital in California. Adam Sherman '09 traveled to Israel on the Birthright trip.

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