



The Rose Review

Volume XV, Issue 2, Spring 2012

DIRECTOR'S REPORT: DR. ANDREW E. BUSCH

This has been another great year for the Rose Institute. The highlight of the year came on March 25 when we gave the Rose Institute Award for Excellence in Public Service to Ray Remy at an award dinner hosted by David and Margaret Mgrublian at their lovely home in Pasadena. Undeterred by a rainy evening, over 100 guests came to honor Mr. Remy, a 1959 graduate of CMC, for his outstanding career in public service, which has included stints on the California Fair Political Practices Commission, working for Los Angeles Mayor Tom Bradley, chairing the Los Angeles Chamber of Commerce, and serving for many years on the Board of Trustees of Claremont McKenna College and the Board of Governors of the Rose Institute. (Mr. Remy stepped down from the Board of Governors in April 2011.) Moreover, Mr. Remy has been a public servant who has unfailingly approached his work with thoughtfulness, decency, good humor, and modesty. President Gann joined the festivities and made welcoming remarks. Mr. Mgrublian and Darryl Wold, our esteemed BOG chairman, highlighted Mr. Remy's

accomplishments. After being presented with the award, Mr. Remy shared illuminating remarks about public service and recognized other notable public servants in and out of the audience.

When not celebrating we have, of course, continued working on a variety of important projects. These have included a number of research projects on education spending and outcomes, teacher credentialing, and homeschooling across states; income inequality and mobility in California; contract cities; the local economic impact of Mt. San Antonio College; and the financing of Claremont Village West. Last fall, we completed and released another round of the *Kosmont-Rose Institute Cost of Doing Business Survey*, and we have now begun collecting data for next year's streamlined version of the *Survey*.

We have continued updating the Redistricting in America website to summarize and analyze the continued development of the redistricting process in a number of states. This will be an ongoing project for us at least through the fall. Our students have also put



together presentations on the Rose for high school counselors from around the country, prospective students visiting on McKenna weekend, and even a delegation of Kuwaitis who were visiting CMC.

Our new hires training, begun last Fall, was continued into the Spring with more seminars by Professor Rachel VanSickle-Ward, who provided students with an introduction to state and local government. Students completed data collection for the new-hire project--an online California almanac including data on state and local elected officials, government structure, and a number of other political, economic, and demographic facts. We will be working over the summer to put the data online in a web-based almanac.

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The Rose Institute has also carried on its new speaker series. In the Fall semester, that series included former Congressman Tom Campbell, Sacramento Bee columnist Dan Walters, Wake Forest Professor John Dinan, and a panel on K-12 education in California consisting of state assembly Education Committee chair Julia Brownley, California Teachers Association head Dean Vogel, California Charter Schools Association CEO Jed Wallace, Jeff Stark, member of the Claremont Unified School District Board of Education, and moderator David Abel of the VERDEXCHANGE Institute. In the Spring semester, the Rose Institute brought to campus world-class demographer Joel Kotkin and a panel discussing the Texas model versus the California model featuring CMC Professor Eric Helland, former California Assemblyman Chuck DeVore, and Southwest Correspondent for *The Economist* Erica Grieder. House Majority Whip Congressman Kevin McCarthy came to CMC on April 12 in a visit jointly sponsored by the Rose Institute and the Kravis Leadership Institute. All speakers gave a talk at the Athenaeum and also met with Rose students privately. Both the speaker series and new-hire training programs were made possible by a generous gift from Buzz Woolley.

The Rose Institute continued its cooperative venture with the Lowe Institute, the Inland Empire Center. Following up on a successful September forecasting conference in Ontario, we are busy planning a May 15 conference focusing on the Coachella Valley. The conference will be held in Indian Wells.

Not least, a word of thanks and of congratulations is due: Thanks to the outgoing student management team of David Meyer, Chloe Cotton, and Heather Siegel and congratulations to the new team of Aditya Pai, student manager, and Ryan Boone, associate student manager. Dave and Chloe did an excellent job in upholding the tradition of the Rose Institute, and I am looking forward to working with Aditya and Ryan to have another outstanding year.

Redistricting in America is Primed for Expansion

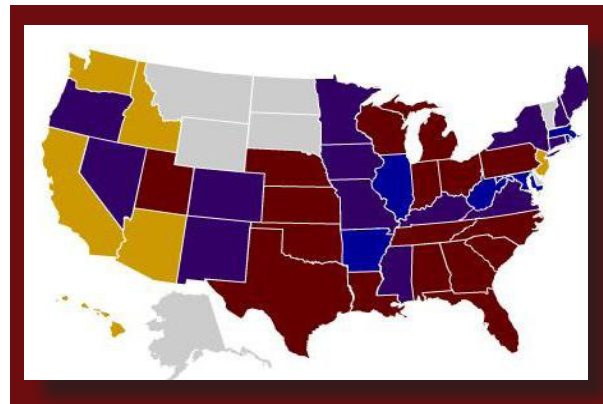
By Sam Stone '14

In February 2011, the Rose Institute unveiled RedistrictinginAmerica.org: a redistricting information site designed to help redistricting rookies and experts alike navigate the complex (and often-confusing) redrawing process that occurs every ten years. After an enormously successful debut, (including thousands of hits and praise from *Politico* and *The Washington Post*), the Redistricting in America team began looking for ways to expand and improve upon the site.

A central focus of the Redistricting in America expansion has been the addition of new content, including new maps and analysis. Redistricting in America team members, Sam Stone, David Tse, Aseem Chipalkatti, and Andrew Nam have worked tirelessly to analyze the central changes in redistricting battlegrounds California, Illinois, Ohio, Iowa, and Arkansas. Alex Bentley, Dave Meyer, and Daniel Shane have added new features to our state pages, allowing visitors to compare and contrast old maps with new ones.

In addition to expanding the depth of our content, we've also taken steps to broaden the appeal of the site even further. By developing our social media presence to include Twitter (@RedistrictUS), we can ensure the latest redistricting news reaches hundreds of people quickly, easily, and effectively. A redesigned front page map and other technical improvements will make Redistricting in America even more simple and straightforward.

Looking ahead, keeping Redistricting in America current and compelling as the redistricting process nears its conclusion will be a challenge, but with our successful launch and recent redevelopment project, Redistricting in America and the Rose Institute are poised to be leaders in redistricting information and education for years to come.





Student Managers' Notes

By Aditya Pai '13 and Ryan Boone '13

We would first like to express our excitement in being selected as Student Manager and Associate Student Manager for the coming year. From the frantic late nights to the lazy Friday afternoons, we have enjoyed every aspect of being Rosies. The Rose Institute has been a great place to work in our first three years at CMC. We look forward to devoting our final year to making it even better.

As we assume leadership of the Rose, we congratulate the outgoing student management team for their fantastic leadership— particularly throughout a busy redistricting year. Dave Meyer and Chloe Cotton have not only maintained the Institute's preeminence in redistricting, but also taken our research in new and interesting directions. Under their management, students have developed projects in education reform, income inequality, and California's initiative process. And the Institute has expanded its academic programming, bringing in experts on state and local government to speak

at the Athenaeum, participate in panel discussions, and meet privately with Rose students. Most recently, the Rose co-sponsored an Athenaeum talk and private student discussion with Congressman and House Majority Whip Kevin McCarthy (R-CA). We would also like to extend our congratulations to the rest of the senior class: Heather Siegel, Brendan McDonald, Paul Jeffrey, and Rishabh Parekh. We wish them best of luck with their post-graduation plans and adventures, in 2012 and beyond.

2012 promises to be an exciting year in American politics – and the Rose Institute is well-positioned to play a prominent role. The Institute has already begun projects to better inform voters on policy issues, and we will only grow more involved in the coming months. Our new hire project, an online California Almanac, will feature important information about key local government officials along with relevant economic, demographic, and governmental facts about each city. The project will thus provide a valuable resource for Californians seeking to learn more about their leaders and their communities. The Institute's ongoing research in redistricting, education, income inequality, and initiatives will also

help promote voter education in public affairs. Our California Video Initiatives project, directed by Professor Ken Miller, may prove especially insightful. And our blog, rosereport.org, will continue to publish in-depth and timely political analysis.

While we redouble the Institute's research efforts this coming year, we also hope to expand its training programs. We plan to create a weekend new-hire

“boot camp,” during which they receive a crash course in WordPress, Joomla, Photoshop, InDesign, GIS, and state and local government.

We will continue hosting seminars in redistricting and California politics for new hires. But new-hire training will also involve a structured one-on-one apprenticeship program that pairs new hires with





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established students. Marina Giloi '14 will focus on expanding training opportunities at the Rose – not only for new hires, but for all students.

As we better develop students while they're here, we will also better involve them after they graduate: a new focus of the Rose will be alumni relations and outreach. During our term as student management, we hope to improve the Institute's communication with alumni – keeping them informed about the Institute's work, and strengthening their connection to current Rosies. We plan to first update and strengthen our alumni database by working more closely with Alumni Relations and CMCAA. Second, we will seek to increase our outreach efforts with alumni. Alumni could receive a monthly newsletter from the Student Manager about new developments, for example, and be able to attend alumni weekend events at the Rose. Nearby alums will be invited to visit the Rose to give career advice and build relationships with current students. And finally, we hope to launch a donation structure that enables alumni to give back on a regular basis and receive benefits in return, perhaps similar to the Res Publica Society.

After three years behind us and our plans ahead of us, we look forward to begin working with the students and the senior staff in an exciting election year at the Rose. With croquet on the Kravis lawn our only sure reward, with Edessa Rose the final judge of our deeds, let us lead the Institute we love, relying on the senior staff's guidance and expertise, but knowing that here in the student workroom the Rose Institute's work must truly be our own.



Summer Plans

Heather Siegel '12 received a Fulbright award to Belgium, where she will teach English at the University of Antwerp.

Aditya Pai '13 will be in Helena, Montana working on Attorney General Steve Bullock's (CMC'88) campaign for Governor of Montana. Aditya will be focusing on fundraising and field-organizing while traveling with Mr. Bullock around the state.

Kathryn Yao '14 will be interning at China Central Television's business channel in Shanghai, China.

Nathan Falk '14 will be in Salvador da Bahia, Brazil studying Portuguese language and Brazilian culture.

Alexandra Sloves '14 will be working on non-profit asset management and impact investing at the Silicon Valley Community Foundation.

Alex Bentley '14 will be managing Redistricting in America at the Rose Institute over the summer.

Samuel Stone '14 will be in Washington DC interning for the Democratic Congressional Campaign Committee (DCCC) and learning how to feed himself.

Elise Hansell '15 will be interning at the Human Rights Initiative of North Texas.

Andrew Nam '15 will be working on legal analysis at the Rose Institute, volunteering for the Real Madrid U.S. Tour, and working with Professor Elliott, the Founder/Director of Claremont Shakespeare Clinic.



Rose Institute Sponsors a Speaker Series at the Athenaeum

By Elise Hansell '15

While student workers at the Rose Institute are naturally interested in political trends and events, this past academic year, the Institute created a formal speaker series at the Athenaeum in order to involve the greater student body.

On September 30, Tom Campbell, dean of the Chapman University School of Law, former director of the California Department of Finance, and former congressman, examined the strained relationship between the president and Congress in the conduct of war. Second, on October 11, Dan Walters, veteran Sacramento Bee political columnist, addressed the structural flaws in California's government, arguing that constitutional changes are necessary. In late October, John Dinan, professor of political science at Wake Forest University, discussed how states resist federal policy. Our final event last semester was a roundtable discussion entitled, "Is California K-12 Education in Crisis? If So, What Do We Do about It?" David Abel '68, moderated a panel of four distinguished guests: Dean Vogel, president of the California Teachers Association; Jed Wallace, CEO of the California Charter Schools Association; Assemblywoman Julia Brownley of California's 41st District and chair of the Assembly Education Committee; and Jeff Stark,



Congressman McCarthy speaks at the Athenaeum

vice-president of the Claremont Unified School District Board of Education. Bonnie Snortum, director of the Athenaeum, noted that the education roundtable drew a full and enthusiastic house.

The spring semester featured another three speakers, all of whom were highly anticipated. On January 30, Joel Kotkin, demographer and prolific writer on economic and social trends, spoke on class in California. In early April, Erica Grieder, southwest correspondent for *The Economist*, Chuck DeVore '85, visiting senior scholar for fiscal policy at the Texas Public Policy Foundation and former vice chairman of the California Assembly Committee on Revenue and Taxation, and Eric Helland, CMC professor of economics, discussed the Texas model and what California may learn from it. Finally, the Rose Institute, with Kravis Leadership Institute, hosted Congressman and Majority Whip Kevin McCarthy on April 12.

In addition to bringing these speakers to the entire Claremont McKenna community at the Athenaeum, each speaker also met with Rose students in the Kravis Center. Prior to each event, Rose students read suggested materials and formulated questions on the given topics. The speaker series has been very engaging and has worked to spark interest in many policy areas, as well as contributing to the discussion of state and local government issues on campus.



Education Panel discusses California's Education System



Spring Edition of the Inland Empire Outlook

By Kathryn Yao '14

The Rose Institute published the spring issue of the *Inland Empire Outlook* in April. The IEO is produced by the Inland Empire Center, a joint venture between the Rose Institute and the Lowe Institute of Political Economy. Three Rose research assistants contributed articles. Sam Stone examined two of the Coachella Valley's councils of government: the Western Riverside Council of Governments and the Coachella Valley Association of Governments. He found them to be an effective intermediary between local and statewide authority. Nathan Falk and Assem Chipalkatti analyzed two competing proposals for a new professional football stadium in the Los Angeles area. Both projects have made significant progress in planning and regulatory compliance, however, neither has yet been able to lure an NFL team. Finally, Katya Abazjian wrote an article on municipal tax revenues in Desert Hot Springs, Palm Desert, and Indio. With consumer confidence on the rise all expect their tourism and leisure-based economies to improve.

Miller Initiative Database

By Gavin Landgraf '14

The Miller Rose-Institute Database provides information on all statewide initiatives adopted by voters in the United States from the first successful statewide initiative in 1904 through 2011. It allows users to sort voter-approved initiatives by year, state, subject category, and more, and to export data in a variety of forms to meet their research needs. Currently, students at the Rose Institute are working with Dr. Ken Miller to update the database and to increase the database's compatibility with certain internet browsers.

California Initiative Videos

By Andrew Nam '15

The legal analysis department of the Rose Institute of State and Local Government, as directed by Professor Ken Miller, is starting a new project called California Initiative Videos.

Our California Initiative Videos project seeks to improve voter information at all levels of government and to make election information easily accessible by employing new technologies. The project will produce a short video, about a minute or two in length, summarizing the initiative. First, the video will introduce and define the initiative, explaining what its intentions are. It will then show pros and cons of the measure and briefly discuss arguments on both sides of the debate. Finally, the video will cover the initiative's financing and identify its major supporters. The project is kicking off with California Initiative 29, which is about increasing state tax on cigarettes.

Andrew Nam and Gavin Landgraf have worked to start this new project. They hope that this new project will further increase public recognition of the Institute.

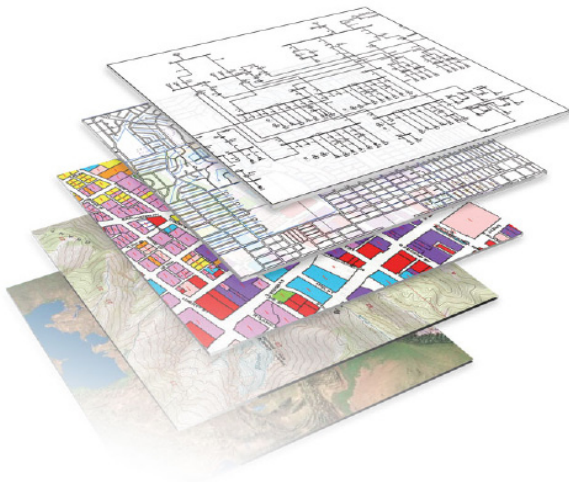




Comprehensive New-Hire Training Program Gets Positive Feedback

By Heather Siegel '12

Last semester, we introduced a formalized New Hire Program to welcome our seven new hires into the Rose Institute community and help them acquire the necessary skills to excel on a variety of projects. This successful program included three key components: a long-term research project, interactive weekly training sessions, and a mentoring program with returning Rose students. Our new hires received exposure to the wide variety of projects that the Rose works on; practiced their research, writing, and computer skills; and even had the opportunity to publish their writing on the Rose Report blog.



For the main research project, we designed an online California Almanac that features contact and biographical data about key municipal and county officials, as well as relevant economic, demographic, and governmental facts about each featured city. Through the new hires' diligent efforts, we gathered information about over 650 local government officials from 95 cities and counties across California. This summer, we will work to make this wealth of relevant information available online to city residents who want to contact their government officials, learn about incumbents during an election year, or understand how their city government is structured. This almanac will be a valuable tool

for California residents who want to know their elected officials and communities better.

The new hires also had the opportunity to learn from a wide variety of experts through a series of hour-long seminars. Pitzer College Professor Rachel VanSickle-Ward, an expert on California government, led a series of six discussions about important government topics from elections to ballot initiatives. Rose Fellow Doug Johnson introduced the new hires to the basics of redistricting, while CMC Professor Jack Pitney delivered his well-known lecture on effective writing. Rose Institute upperclassmen, including Dave Meyer, Chloe Cotton, and Daniel Shane, also shared their personal knowledge of GIS, blog-writing, and HTML, respectively. Each seminar included a hands-on component that allowed new hires to practice and improve their new skills.

Through the mentor component of the New-Hire Program, we paired up each new hire with a returning Rose student based on common interests. We asked the mentors to introduce their mentees to the projects that they were working on, as well as any special computer programs that they use to complete their projects. By getting involved in these projects themselves, our enthusiastic new hires were able to get an upclose look at many of the Rose projects and explore whether or not they would be interested in pursuing the same types of projects as their mentors. These relationships helped the new hires further integrate into the Rose community and eased their transition to working independently on their own projects. Since completing the New-Hire Program at the beginning of the spring semester, our new hires have gone on to design their own projects on education policy, income inequality, contribute to Redistricting in America, and this edition of the *Rose Review*.

Finally, I am excited to introduce Marina Giloi, who will coordinate next year's new hire program as well as manage the *Kosmont-Rose Institute Cost of Doing Business Survey*. As a sophomore new hire this year, she went through the New-Hire Program herself. Marina is looking forward to welcoming a new class to the Rose Institute and making sure that they receive a warm welcome.



Ruthie Oliver '14 Returns From Hong Kong

I spent the fall of 2011 studying at the Chinese University of Hong Kong. The sprawling campus of over 20,000 students set on one of Hong Kong's famously steep peaks was in itself quite a departure from CMC. I shared a room in the dormitories with a local student who had lived in Hong Kong her whole life, and was overwhelmingly patient with my foreign ignorance. An average day consisted of getting to class by one of the many winding staircases on campus, sometimes ending up in a traditional Chinese medicinal garden complete with a natural waterfall. While there I studied Environmental Science, Anthropology, Literature, and attempted Cantonese.



My courses were amazing; however my favorite aspect was how readily the professors allowed class discussion. Hearing the views of the other students was an invaluable experience, as they were so different from the mindset of the typical CMC'er. While in Hong Kong, I also taught English to a class of sixth graders at a nearby elementary school, and came away with a newfound respect for every teacher I have ever had.



Hong Kong is much more than a city. It maintains its own unique culture due to its complicated history. From the thriving neighborhoods of Mong Kok that boast the most densely populated place in the world, to remote islands reachable only once a week by ferry, Hong Kong is difficult to wrap your mind around. Although I did travel a bit, I really appreciated being able to spend so much time in Hong Kong itself. The trips I did take, to Shanghai, Taipei, Shenzhen, and Huangshan (Yellow Mountain) in Anhui Province, put the rest of my experience in perspective. All of these places fit as small pieces of the great puzzle of Chinese history.



Ryan Boone '14 Shares His Impressions of Jordan

I spent the fall of 2011 studying abroad in Jordan. I lived in the capital city of Amman with a Palestinian-Jordanian host family. I was worried about living with a host family, but it turned out to be by far the best part of my program. My host mom was incredibly warm and understanding. She was also a wonderful cook and loved to make me huge meals and was always imploring me to eat more, “because you are too skinny.” She would call me her son and was always worrying about me, just as my real mother does. I had three younger host siblings who were hilarious and very welcoming as well. For a couple months it really felt like they were my family because they treated me as such and not as simply a guest.

In short I found the people of Jordan incredibly warm and hospitable. Jordan is a relatively small country with only 6 million people. It is not the epicenter for the region and is often forgotten about. Other people in the Middle East think of it as boring. Yet this ‘boring’ country was filled with incredible people and also incredible sights. The grandiose mausoleums carved into the rose colored rock of Petra are the most stunning sight I have ever seen. There is gorgeous hiking in hot spring fed river canyons filled with hanging gardens and plants while above the canyon there is only desert. There are huge Roman ruins un-spoilt by the shoes of millions of visitors and isolated desert hunting palaces left over from ancient rulers.

I loved my time in Jordan. Sure there were difficulties—the language was tough, the culture restrictive, my host mom fed me too much—but overall it was an amazing experience. I got to go hunting for rabbits at night with rural tribesmen who gave me one of their jackets as a gift when I was cold. Despite my best efforts they would not let me return it.



I had a goat slaughtered in my honor while living for a few days in rural Jordan, (despite my best efforts to prevent it because the goat represents a substantial cost to the family). These people went to great lengths to ensure that I felt welcome and they succeeded; there will always be a special place in my heart for the Jordanian people because of their genuine generosity.





Class of 2012 Bids Farewell to the Rose Institute



DAVE MEYER

While I remain convinced I was hired by mistake, I very much hope it was a beneficial mistake for the Institute. I am proud to say that I believe I am leaving the Rose Institute in a better place than when I found it, and I can certainly say that the Rose Institute has left me better than when I started. I am extraordinarily grateful for the skills, connections, and most importantly, the memories the Rose has given me. I think back to late nights spent working with Ian Johnson '09, Abhi Nemani '10, and Jacinth Sohi '11 as I began my Rose Institute career. The mentoring I received from the Rosies before me was invaluable during my own term as student manager. I sincerely hope that the next generations take as much away from me as I received from them. The Rose Institute was foundational for my CMC career and my post-graduation plans. My exposure to GIS led to software internships, which eventually led me to Atlassian Software, where I will be starting in a product marketing role in May. Most importantly, however, the Rose Institute taught me leadership. I learned how to organize a team, represent its interests, identify each member's strengths, and pull everyone together to complete a project. These skills will be invaluable to me as I move on from CMC. I wish everyone at the Rose the best of luck, and I promise I'll be back to visit soon.



HEATHER SIEGEL

As Kosmont Manager and the New Hire Program Coordinator, I have had the opportunity to work closely with each new class of Rose students as they begin their careers at the Institute. Every class has a different personality, and I love watching as each student finds his or her niche at Rose and begins to shine. Looking back on the last four years, I cannot believe that I have seen four classes come in and, now, four classes leave. The Rose Institute is a truly amazing and transformative place. It welcomes nervous but enthusiastic freshman into a close-knit community, teaches them about state and local government, gives them the professional skills to succeed in any field, and creates responsible graduates with the drive and knowledge to influence positively their post-CMC communities. My experiences at the Rose Institute, more than any other, have influenced who I am today, and I cannot thank my fellow research assistants or the incredible senior staff enough. Managing a nationally-recognized survey, leading the New Hire Training Program, and presenting at Board of Governors have prepared me to enter the real world with confidence in myself and my abilities. I hope to pursue a meaningful career in state or local government, and it was my research at Rose that helped me discover my passion for public policy in the first place. The Rose Institute has been the defining element of my undergraduate experience; I began working here September of my freshman year, and I cannot imagine life at CMC without the Rose community. As I begin a new chapter in my life, I can only hope that I will find a place in an equally special community. I would like to thank the Rose Institute with all my heart for giving me the chance to explore my passion for California government, trusting me to manage the *Kosmont Survey* and the New Hire Training Program, and providing me with memorable experiences that will continue to shape my life.



RISHABH PAREKH

It would be remiss to begin my senior farewell without first thanking everyone that I have interacted with at the Rose over the past four years. Starting with the senior staff, who decided to give an intimidated freshman a chance all those years ago, to my fellow, far more accomplished seniors, whom I have had the pleasure of working alongside. As an Economics/Finance major who has taken his fair share of statistics and econometrics, I can't help but notice the highly precise and scientific correlation between being a Rosie and being met with a high level of success at CMC. It is a bit astonishing to see just how far we've all come since entering CMC on a pretty level playing field, and I believe that the importance and magnitude of the research done here at the Rose has definitely tilted that playing field to our advantage. One of my Economics professors approached me to do research with him, just because he knew I worked at the Rose. What other research institute on campus, let alone any other undergraduate job, will give you a chance like that? The Rose Institute is hardly a college job; it's a place where fantastic senior staff members take you under their wing and develop you based on your interests. I was personally given the reigns to the *Kosmont Survey* and the *Wheeler's Desert Letter*, two publications that helped me bridge the gap between classroom theory and real word economics. I don't think I will ever be able to compensate the Rose for what it has done for me, though I like to think that in my time here, I tried. It was a great experience, and I will truly miss it. Thank you!



CHLOE COTTON

Working at the Rose Institute for the last four years has been a huge part of my CMC experience. When I applied to work here in fall 2008, it was kind of on a whim. Looking back now, though, I cannot imagine college without the Rose. On a professional level, I have learned so much over my time here, not only about redistricting and demographics, but about how to manage a staff and work with a team. I know that whatever I end up doing in the coming years, my experiences with the Rose will be of great use. And socially, I have found a wonderful group of friends at the Rose. I have had the chance to work (and play) with an amazing collection of students, from the class of 2009 to the class of 2015. I would also like to thank all of the senior staff for their support and guidance over the last four years. I am going to miss the Rose next year, and I am already looking forward to stopping by the office when I am visiting CMC.



PAUL JEFFREY

As a graduating senior, it is really hard to remember my freshman year. I remember bits and pieces, but for the most part it's a haze. Tellingly, however, I can remember my time at the Rose quite vividly. I remember the old Rose building, wonderfully claustrophobic and familiar. I remember working with Elena, Annie and Jeremy on Kosmont, slowly getting used to calling cold, grumpy and largely uniformed local officials. I remember hour-long debates with the seniors like Ian, Ilan and Adam Sherman (the dude was legitimately insane), whose condescending but undeniably well constructed arguments forced me to defend positions I had never actually examined. I remember thinking at the time that talking with my fellow classmates, in particular my fellow Rosies, was perhaps the most educational aspect of my time here. It's also telling that I met two of my closest friends and now roommates through the Rose. As we amble through Europe this summer, I'll have to keep that in mind. The Rose has offered me some fantastic opportunities. I am particularly grateful for the opportunity to work with Dr. Miller and Dr. Rossum, who truly opened the doors to my legal education. I cannot imagine a better environment for a prelaw student; and I am genuinely grateful to them for the unique opportunity to work one-on-one with leading experts in the field. Dr. Miller was even kind enough to help me secure my job in D.C. as a legal assistant, a position which has also proven immensely important to my career path. It's safe to say that I would not be in the position I am today without the guidance and opportunity to work under Professor Miller. I also realize how incredibly important role models such as Ahbi and Jacinth were; they truly set a tone of excellence and our late night Rose sessions were as valuable as Professor Hurley's philosophy class to forming my now irrevocably warped worldview. As I leave for law school, I will consider my time at the Rose Institute a hallmark feature of my time at CMC. I was fortunate to find a niche within the Institute where I could work on the legal issues that interest me, and I hope that the legal aspect of the Rose Institute's research will continue to grow as it passes on to Gavin's competent hands. Writing this, a wonderful thought just occurred to me--I still have one more BOG to attend.



BRENDAN McDONALD

The Rose has helped define my college experience: working with senior staff, the delightfully appropriate Rose student parties, Board of Governors, and great trips to Disneyland, Newport Beach, and Medieval Times. I have spent far too many nights in both the old and new offices sleepily knocking out a paper, and then getting a final adrenaline rush as the sunrise reminds me that time is running out. As a senior who is smelling the roses, I think most often of my freshman year: the great new hires, Kosmont, how exciting the first Board of Governors meetings were, and--of course--the freshman summer Girard project. That summer--staying up late to finish research, presenting to the clients, sitting in the fountain on hot days, sneaking into the pool after hours--was everything that the CMC experience aspires to be. I firmly believe the trip that the Rose cohort took to Vegas (with Chloe, Alex, the beloved Annie Kaiser, Paul, and Helen) was the best and craziest trip in Rose Institute history. I am lucky to have shared that summer, and the rest of my time at the Rose, with such smart, hard-working, and genuinely fun people. My fellow seniors: It was an honor to share this journey with you. I'm going to enjoy telling others how I knew you before you did whatever incredibly cool things you are about to accomplish. Keep in touch, if for no other reason than I may need a job from you someday. Remaining Rose students: keep up the good work, and cherish the time you have at the Rose and CMC; even things as good as these must come to an end. Senior staff: thank you for giving us so much latitude and responsibility; much of what I have learned at CMC I have learned from you. To all the Rose family: Good luck, Godspeed, and a very heartfelt thank-you.





Ray Remy '59 is Honored with the Rose Institute Award for Excellence in State and Local Government



From left to right: Darryl Wold, Ray Remy, and Andrew Busch



Rose Students attend the award ceremony



The lovely dinner was hosted by David and Katherine Mgrublian at their home in Pasadena.

Rose Review
Editor-in-Chief
Elise Hansell '15

Rose Review Staff
Kathryn Yao '14
Sam Stone '14
Heather Siegel '12
Gavin Landgraf '14
Andrew Nam '15
Heather Siegel '12

Student Manager
Aditya Pai '13

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