The Rose Institute has been quite active in Spring 2013. I am happy to report on our many projects:

- Our efforts have included a Glendale city election project, in which the Rose Institute devised and helped execute a vote-tracking system. Associated with this project, the Institute is compiling a “best practices” guidebook for local election administration useful for Glendale. When it is completed, we hope to be able to offer this manual to other local election officials.
- We continue work on an extensive study of Contract Cities to analyze what sort of services are contracted by municipalities and how much benefit cities receive from the arrangement.
- Redistricting in America, the website that was inaugurated in 2011 to track congressional redistricting across the country, was updated with the newest district maps and 2012 election results.
- The Institute completed a study analyzing a prospective 2014 ballot initiative that would expand the size of the California legislature in order to significantly reduce the number of constituents represented by each legislator.
- The Rose Institute continued its collaboration with the Lowe Institute of Political Economy as part of the Inland Empire Center. In the process, we coordinated with the Lowe Institute to organize a forecasting conference in the Coachella Valley on April 11. Another IEC conference will be held in Temecula in June. As part of the IEC partnership, the Rose Institute also took a lead role in publishing a new edition of the Inland Empire Outlook, examining key political, economic, and demographic questions in the Inland Empire region.
- Data collection for the next version of the Kosmont-Rose Cost of Doing Business Survey is underway. The new report should be completed in the fall.
- The Institute completed an economic impact study for the University of LaVerne.
- Our speaker series continued, with three events sponsored by the Rose Institute in the spring. Professor Timothy Conlan of George Mason University gave an Athenaeum talk in February on the subject of the state of federalism in the Obama years. An April 15 panel examined recent political reforms in California such as the top-two primary and the redistricting commission. Another panel on April 24 will examine the upcoming Los Angeles Mayoral election.
- One other development of note was the annual changing of the guard among the student managers of the Institute. After a year of outstanding service, Student Manager Aditya Pai ’13 and
Associate Student Manager Ryan Boone ’13 completed their terms and stepped down. The new leadership team of Marina Giloi ’14 (Student Manager) and Alex Bentley ’14 (Associate Student Manager) took the helm after Spring Break. Thanks are owed to Aditya and Ryan, and congratulations to Marina and Alex.

Finally, the Rose Institute hosted a Diplomacy tournament this semester, with a $1,000 prize for the winning team generously funded by Rose Board of Governors member Robert Walker. The winning team consisted of Sam Stone ’14 and Christian Neumeister ’15, with Master Benjamin Nadon as a key advisor.

Continued from the previous page

Three years, four hundred thirty five districts, countless cups of coffee, and one great website later, Redistricting in America will be finished by May 2013. The effort, which started shortly after the 2010 Census, has demonstrated the immense and rapid progress the Rose Institute has made in the past few years. In a group effort fostered by nearly every research assistant, the Rose Institute managed to create a comprehensive set of interactive maps, detailed district analyses, and a blossoming social media presence.

At its inception, Redistricting in America was a massive undertaking. Thanks to the vision of Samuel Stone ’14, Dave Meyer ’12, and others, the project quickly rose to rank among the Rose’s most cherished products. This year, the Rose Institute continued the project, by expanding the framework provided by previous managers. In the midst of a busy election season, we managed to work at a quick pace. Even after being short staffed by juniors on study abroad, the Rose Institute was able complete the project effectively and efficiently. In particular, the new hires and Daniel Shane ’13 stepped up the task, and each completed at least one entire state. In doing so, they improved their already impressive writing and data analysis skills. Some even tried their hand at GIS, and were trained by Andrew Nam ’15.

The redistricting process, because of its infrequency and importance, was a treasured learning experience for us all. I am proud of our work; and cognizant of improvements which can implemented in the future.
Summer Plans

Alex Bentley '14 and Andrew Nam '15 will be working for Asia Pacific Investment Partners, a private equity firm located in Ulaanbaatar, Mongolia.

Marina Giloi ’14 will be doing an audit internship for Seattle Deloitte.

Gavin Landgraf ’14 will be living with his brother in Berkeley and working in San Francisco for Morgan Stanley in the Public Finance division.

Nathan Falk ’14 will return to the Bay Area to work for NERA Economic Consulting in San Francisco. He will work under an Economist, helping to build economic models concerning primarily Intellectual Property disputes.

Katya Abazjian ’14 will be an Integrated Supply and Trading Intern for BP at their headquarters in Houston. She also plans to carry out an entrepreneurial development workshop in Athens, Greece to inspire young people to take initiative in decreasing unemployment.

Luke Davis ’14 will again work for Resolve Capital, a financial services company in Los Angeles, where he will continue progress on a venture in sustainable landscaping.

Sam Stone ’14 will be serving as the COO for PromoteU, a Bay Area-based tech startup focused on bringing an innovative and affordable approach to digital media marketing.

Elise Hansell ’15 will be interning for the Legal-Aid Society of New York where she will work on variety of civil and criminal cases within the Brooklyn office.

Aseem Chipalkatti ’15 will be working for the Office of Congressman Ami Bera (D-CA7), as a policy intern, after which I’ll be studying abroad in Amman, Jordan for the fall semester.

Manav Kohli ’16 will be living on a communal farm in Sao Paolo, Brazil where he will be working as a farmer in exchange for a home to live in.

Nina Kamath ’16 will be working in New York in the consulting department of Endeavor Global, a non-profit that supports high-impact entrepreneurship in emerging markets.

Jessica Jin ’16 will be working in New York City at the Concordia Summit as a Concordia Index Fellow, where she will analyze public-private partnerships throughout the globe and how to better implement P3s as a sustainable source of economic stimulus.
Spring Edition of the *Inland Empire Outlook*
By Nina Kamath ’16

Rose Institute research assistants contributed three articles to the Spring 2013 issue of the *Inland Empire Outlook*, a joint publication between the Rose Institute for State and Local Government and the Lowe Institute of Political Economy. The *Inland Empire Outlook* is published by the Inland Empire Center for Economics and Public Policy.

Daniel Shane ’13 wrote an article examining the changing political geography of the Inland Empire. Shane focuses on two major changes in the 2012 elections, Democratic gains and rising support for liberal ballot initiatives, both a continuation of a process that began twenty years ago. He explains this “revolution” is a result of the changing demographic of the Inland Empire, with the Latino population having grown by almost 750,000 between 2000 and 2010. By tracing Democratic votes in gubernatorial, presidential, and congressional races, Shane is able to conclude that the Democratic party has been successful in appealing to an expanded coalition of racial and ethnic minorities as well as liberal whites that has enlarged their near-total control of the heavily populated coastal region in the Inland Empire. Shane’s article grew from research support he provided Professor Miller.

Ryan Driscoll ’16 contributed with an article on healthcare and public health concerns in Riverside County. Public health professionals and policy makers are interested in implementing programs that focus on preventative care instead of a procedures-based approach, especially with the success of preventative care programs in Riverside County. On the other hand, Claremont Graduate University’s Dean of School of Community and Global Health C. Anderson Johnson argues in favor of a holistic approach to address both individual behavior and other aspects of society that support chronic disease risk factors. In Riverside County, public health experts are also looking forward to the opening of the University of California Riverside School of Medicine, which promises community-based focus and commits to bring doctors and economic stimulus to the county.

Jessica Jin ’16 looked at the process and status of unwinding redevelopment agencies (RDAs). Jin first analyzes the influential and powerful impact of RDAs in California’s local governments for the past several decades. However, as RDAs strayed further from an original model that sought to emphasize small-scale regional economic development, there was more and more sentiment against their growth. Jin suggests that despite the conflict and complications surrounding their
Kathryn Yao ’14 spent the fall of 2012 studying abroad in Strasbourg, France through Syracuse University.

“During my time in Strasbourg, I fell in love with the city, the food, and the language. I lived in a small town outside of the city called Schiltigheim that specialized in making beer and I rode the bus or tram to classes every day. I cherished these rides because I had the chance to improve my French. I would grab breakfast at my favorite bakery around the corner right before class and there was nothing better on a cold day than having a fresh, warm croissant in my hands. While I was there, I took courses on human rights, religion in Europe, art history, and French history. My favorite part of my experience abroad was living with my French host family. I had the opportunity to learn so much about French culture from them; we ate dinner together every night and discussed politics or cultural differences afterwards over wine, yogurt, and cheese. My host sister also played the harp and I loved listening to her music while doing my homework. They truly made my time abroad more special and I can’t wait to go back to visit them.”

Nathan Falk ’14 withdrew from Claremont McKenna College for the fall semester in order to work for the United States Department of State.

“After spending 5 weeks trying to learn Portuguese in preparation for my internship, I was stationed at the US consulate in Recife, Brazil. In Recife, I worked under the Principal Officer and the Political/Economic Officer preparing diplomatic cables, participating in meetings with high-level Brazilian and U.S. officials, assisting international trade missions to Brazil, and gathering information concerning the political and economic situation in Northeastern Brazil. I also had the opportunity to travel with the Principal Officer to different Brazilian state capitals contributing to policy discussions as well as community outreach programs. On my free weekends, I traveled throughout Brazil, surfing in four different states, and continuing to practice my Portuguese with anyone and everyone. After my internship ended, I spent 3 weeks backpacking across Argentina, Uruguay, and Chile.”
These past four years have been transformational. Some of my best
memories in college— and I mean it— have been drawing maps and
calling city managers with you all. I remember specifically, during
my freshman year, I could not seem to track down the ad valorem tax
rate for Chino Hills, but with Ryan’s help, I still met my deadline. True
teamwork, which in my opinion, characterizes this institute.

I might be graduating, but the friendships and lessons I will cherish
forever. Senior staff, I have learned so much from each of you and I am
honored to call you all my mentors and friends. Ryan, you have been
the best partner in crime I could have asked for. Your smile, sense of
humor, and zest for life brightened my every morning. Sometimes I feel
like we are not just friends, but brothers. I am so happy that we will
continue to be co-workers as we move in to LA together.

Juniors, sophomores, and freshmen, I appreciate your hard work and
sense of humor. With that, I bid you all farewell— appreciate your time
here; don’t forget to stop and smell the roses.

Sincerely,
Daniel Shane

These past four years have been the best of my life so far, and my in-
volvement with the Rose has truly been a highlight of the experience.
Soon after I met Professor Miller and Abhi Nemani ’10 as a prospective
student, I wanted work at the Rose. It turned out to be a wise
decision. More than the tangible experience in writing, researching,
and running things I have gained from my time here, I will cherish
the community that has been my home. Late-night political debates,
unproductive study sessions in the student room, Board of Governors
dinners, and Rose holiday parties will be among my most cherished
memories at CMC. And I have spent so much time in the offices that I
associate several major life events with the Rose!

No one should graduate from CMC who hasn’t learned how to read,
write, think, and forge lifelong relationships with students and profes-
sors. Thank you Senior Staff, Marionette, Governors, and my fellow
Rosies for helping make that possible for me. I will be forever grateful.

Sincerely,
Aditya Pai
On Monday, April 15th, the Rose Institute hosted a panel in Freeburg Forum entitled, “Assessing Political Reform in California.” The panel consisted of three prominent advocates of political reform—Kathay Feng, Robert Hertzberg, and Dan Schnur. The panel drew a large crowd of students, faculty, and members of the greater Claremont Community. The main discussion revolved around recent changes in California state government, including the new Citizens Redistricting Commission, top-two primary system, and restructured legislative term limits. After relating their individual experiences with political reform, the lively panel became even more enthusiastic when students began to raise questions. Students seemed to be most interested in the recent success of online registration and discussion on a proposal to move to a unicameral legislature.