

THE ROSE REVIEW

SPRING 2017

DIRECTOR'S REPORT

ANDREW E. BUSCH, PHD



We are coming near to the close of another eventful year at the Rose Institute. Highlights this semester have included the following:

- Updating the federalism project to include new information relevant to policy debates in the first few months of the Trump administration.
- Updating the Miller-Rose initiative database and the Southern California Almanac.
- Organized the public policy conference for the Inland Empire Center on homeland security.
- Published the Spring issue of the *Inland Empire Outlook*, with Rose research assistants contributing four articles.
- Undertaking a research study of tribal courts in California.
- Collecting data for the next round of the *Kosmont-Rose Institute Cost of Doing Business Survey*.
- Beginning work on a website to help students think about whether to register to vote at home or at college.
- Beginning work on a comparative study of special education programs in five Southern California school districts.
- Analyzing data from a survey of county election officials for use in a paper to be delivered to the American Political Science Association in September.
- Completing a white paper on the California Voting Rights Act.
- Preparing a survey for local officials regarding local

- 2 - STUDENT MANAGERS' REPORT
- 3 - 2016-2017 SPEAKERS & VISITORS
- 4 - HOMELAND SECURITY CONFERENCE
- 6 - PROJECT UPDATES
- 7 - SENIOR FAREWELLS
- 12 - OFF-CAMPUS REFLECTIONS
- 13 - IAN O'GRADY '15, MARSHALL SCHOLAR
- 14 - INTERVIEW WITH POMONA MAYOR TIM SANDOVAL

government implementation of Prop 64.

- Finishing up work on a project on campaign finance in competitive California legislative districts.
- Providing key assistance to Prof. Shanna Rose in her work with *Publius*, the journal of federalism.

In addition, the Rose Institute brought to campus several notable speakers this semester, including authors Jason Riley and Heather Mac Donald, Riverside District Attorney Mike Hestrin, and Pomona Mayor Timothy Sandoval. As you may know, Ms. Mac Donald's talk was disrupted by people—mostly not CMC students—who blocked access to the Athenaeum. Her talk was livestreamed, however, and was seen online by at least 1,400 people. My statement regarding the incident is found elsewhere in the Rose Review.

Finally, there was, as usual, a changeover in student leadership after Spring Break. Thanks to Tim Plummer and Tyler Finn for their hard work and effective management, and welcome and congratulations to student manager Melissa Muller and associate manager Ellen Lempres as they take the reins.

STUDENT MANAGERS' REPORT



Melissa Muller '18, Student Manager



PHOTO CREDIT: WESLEY EDWARDS '18

Ellen Lempres '18, Associate Student Manager

The Rose Institute had a busy semester, continuing our legacy of producing quality research and providing a forum for experts on state and local government. As we finish up the spring, we want to commend the research assistants hired in the fall who transitioned smoothly onto numerous projects this semester.

The end of the academic year also means we must say goodbye to our seniors: Tim Plummer, Tyler Finn, Lane Corrigan, Benjamin Fusek, Francesca Hidalgo-Wohlleben, Grace Lee, Tamara Skinner, Joshua Rooney, and Harry Arnold (who graduated last semester). They have contributed so much during their time at the Rose and certainly will be missed. We wish them well on their post graduation pursuits!

The Rose has already hosted three speakers at the Marian Miner Cook Athenaeum this spring, Jason Riley, Heather Mac Donald, and Michael Hestrin. Mr. Riley argued that well-intentioned government programs to help the black underclass have actually widened racial disparities in income, education, employment, and other areas. Ms. Mac Donald and Mr. Hestrin provided two perspectives on law enforcement and criminal justice in the modern era. These speakers attracted significant attention and added meaningfully to discourse at CMC and nationwide. Mayor Tim Sandoval will be our final speaker, outlining his vision for the city of Pomona.

The Rose also hosted the Inland Empire Center conference: Homeland Security at the Local Level. The event was well-attended and featured experts such as Eli Owen, Deputy Commander of California's State Threat Assessment Center, and Ramon Leon, Riverside County Emergency Management. The panelists discussed the San Bernardino terror attack of 2015 and what role state and local governments play in responding to such attacks. Thank you to Bryn Miller '19 and Lindsay Burton '19 for spearheading this important project.

Besides providing a forum for experts, the Rose has both continued existing research projects and initiated new ones. Caroline Peck '18 heads the Southern California Almanac project, updating the website with new officials to keep the resource up to date. Zach Wong '19 manages the Kosmont Cost of Doing Business Survey, keeping the project on track for its annual release.

Some of our New Hires had the opportunity to turn their training projects into research projects. Sophia Helland '20 is leading a project studying the effects of giving more autonomy to tribal courts. Bruno Youn '20 and Grace Lee '17 jointly designed a project studying approaches to special education and English language learning. We look forward to seeing the results of these student-generated projects.

In other news, Rose Institute alum Ian O'Grady '15 was awarded a prestigious Marshall Scholarship this year. Ian contributed much to the Rose during his time as a research assistant and later as student manager — Congratulations Ian! Additionally, Tamara Skinner '17 and Sophia Helland '20 have been working to develop an alumni database to connect current students and alums. We will also be hosting a Rose event during alumni weekend this year.

We are so grateful to work continually with such inspiring students, from our new hires to our alums. The Rose Institute produces an amazing community that is difficult to quantify. We hope to make the most of this coming year at the Rose, and thank you to everyone who helps us along the way. ♦

2016-2017 SPEAKERS & VISITORS

October 4, 2016 - Delegation of 19 political and business leaders from several African countries, sponsored by the United States Department of State, International Visitor Leadership Program

October 5, 2016 - Representative Lois Capps, "Reflections on a Career in Congress"

October 24, 2016 - Ilan Wurman '09, Winston & Strawn LLP, Q&A with Rose students

October 26, 2016 - Bob Stern, Tony Quinn, Ken Miller, "California's Choices: 2016 Ballot Measures"

November 2, 2017 - Steven Schier, Carlton College, "Polarization: The Rise of Ideology in U.S. Politics"

November 8, 2016 - Delegation of two visitors from the Philippines, sponsored by the United States Department of State, International Visitor Leadership Program

February 17, 2017 - Delegation of a dozen visitors from Russia, sponsored by the United States Department of State, International Visitor Leadership Program

March 1, 2016 - Jason Riley, *Wall Street Journal*, Manhattan Institute, "The State Against Blacks"

April 6, 2017 - Heather Mac Donald, Manhattan Institute, "The War on Police"

April 11, 2017 - Mike Hestrin, Riverside County District Attorney, "California's Deincarceration Experiment"

April 27, 2017 - Mayor Tim Sandoval, "A New Vision for the City of Pomona"

INLAND EMPIRE CENTER HOMELAND SECURITY CONFERENCE

BY MELANIE WOLFE '20



PHOTO CREDIT: WESLEY EDWARDS '18

Asst. Sheriff Steve Higgins, Jim Bueermann of the Police Foundation; and Police Chief Jarrod Burguan at the conference.

On Friday, March 24, 2017, the Rose Institute of State and Local Government and the Lowe Institute of Political Economy held a well-attended public policy conference, Homeland Security at the Local Level. Hosted by the Inland Empire Center for Economics and Public Policy, the event focused on the array of counterterrorism efforts carried out daily by our local, state, and federal officials.

Professor Busch opened the conference with welcoming remarks. Eli Owen, Deputy Commander of the California State Threat Assessment Center, then delivered the keynote address. He outlined the range of threats currently facing California, noting that the Federal Bureau of Investigation has conducted close to 1,000 investigations of homegrown violent extremists in the United States. These extremists now focus on attacking civilians (soft targets) because most are not equipped to fight back. Owen noted that homegrown violent extremists are not a cohesive group and thus present a difficult challenge for law enforcement to detect.

Two panels followed the keynote address. The first on Readiness featured Dr. Robert J. Bunker of the Strategic Studies Institute of the U.S. Army War Col-

lege, Ramon Leon, Program Chief of the Preparedness Division of Riverside County Emergency Management, and Stephen Woolery, Special Agent in Charge of Counter-terrorism for the Federal Bureau of Investigation in Los Angeles. Bunker's opening remarks included a discussion of the 'goldilocks zone' of balance between security and democratic freedoms. Leon brought the discussion to the local level by giving an overview of the responsibilities of the Riverside County Emergency Management Department. The department prepares for many different kinds of emergencies including earthquakes, storms, wild fires, and terrorist attacks. He stressed the need for coordination and testing plans through joint exercises. Finally, Woolery stated that the focus of readiness should be on the importance of "staying ready" rather than having to "get ready." He said that readiness requires leadership, partnership, and agility.

The second panel was titled Response: Lessons Learned from San Bernardino. Jim Bueermann, president of the Police Foundation and retired Redlands police chief, was the moderator. Jarrod Burguan, chief of the San Bernardino Police Department, and Steve Higgins, assistant sheriff for the San Bernardino County

Sheriff's Department, were the panelists. The Police Foundation published an in-depth critical incident review of the San Bernardino attack and Bueermann talked about the critical need for such analyses to learn and improve responses in the future. Burguan discussed how law enforcement response to mass shootings has changed since the attack on Columbine High School. Officers now train to engage immediately with the threat, rather than wait for specialized tactical units. He also talked about the importance of partnerships and joint training among law enforcement agencies and the need for adequate equipment. Higgins pointed out that police work often deals with evolving situations, making critical incident reviews therefore important to improve the response to each incident. He talked about the importance of proper armor to protect officers and spoke movingly about the victims of the San Bernardino attack.

The Inland Empire Center coordinated publication of its Spring 2017 *Inland Empire Outlook (IEO)* to coordinate with the conference. Rose Institute research assistants contributed four articles to the issue. Lindsay Burton '19 wrote an article on the history of terrorist attacks in California. Nick Sage '20 wrote on the law enforcement response

to the San Bernardino attack. Joe Noss '20 wrote about the emergency medical response on that day. Finally, Charlie Harris '19 wrote on the California legislature's response to terrorism. All of these articles are available at www.roseinstitute.org.

The County of Riverside and the City of Adelanto helped sponsor the conference. ♦



PHOTO CREDIT: WESLEY EDWARDS '18

Eli Owen, Deputy Commander of the State Threat Assessment Center, Cal OES, delivers the keynote address.



PHOTO CREDIT: WESLEY EDWARDS '18

Dr. Robert Bunker of the Strategic Studies Institute, Program Chief Ramon Leon of Riverside County, and FBI Special Agent in Charge of Counterterrorism Stephen Woolery.

PROJECT UPDATES

COMPETITIVE DISTRICTS

Nick Fedorochko '19

Competitive Districts is in the final stages of editing before being released as a white paper about the 2014 election cycle. The team created engaging infographics, wrote a research paper, and will soon release the final product. Nick Fedorochko, '19, and Kate Ridenour '18, are also proud to have a new hire, Melanie Wolfe, '20, on the team to help shine a light on campaign finance trends as the project extends to analysis of the 2016 general election. The Competitive Districts team is nearly done with the data collection for 2016, and this year is excited to include data about campaign contributions in addition to campaign expenditures and independent expenditures. The team hopes to apply newly gained knowledge in econometric and statistical analysis to the new data to produce a more well-rounded and engaging white paper to be released next fall.

CALIFORNIA VOTING RIGHTS ACT

Brian Landeros '18

Students working on the California Voting Rights Act project have worked closely with Justin Levitt on data collection this semester. Introduced in 1991, the act seeks to ensure that minority group votes are not diluted in California's at-large elections. The CVRA team hopes to complete a database of local elections in California to determine whether the act has been effective in producing higher quantities of minority candidates. Brian Landeros '18, Charlie Harris '19, and Nick Sage '20 look forward to continuing the project through the Fall 2017 semester.

CALIFORNIA TERRORISM

Lindsay Burton '19

Wes Edwards '18, Bryn Miller '19, and I spent the past year combing through newspaper archives to assemble a database of terrorist acts in California. We published an article reviewing our findings in the spring *Inland Empire Outlook*. The project also inspired the organization of the IEC policy conference, Homeland Security at the Local Level, on March 24, 2017.

ENGLISH LEARNER AND SPECIAL EDUCATION PROGRAMS IN SOUTHERN CALIFORNIA SCHOOL DISTRICTS

Grace Lee '17

According to the California Department of Education, 23 percent of the state's K-12 students are English Learners, and almost 12 percent of students receive special education services. California has actively enacted laws to improve education for high-need students—including the 2013 enactment of the Local Control Funding Formula (LCFF), which put in place a more equitable school funding system. However, there has not been enough research examining the potential wide-ranging diversity of how programs for English Learner and special education students are structured at the district level.

This project will survey school districts to investigate differences in how districts accommodate English Learners and special education students. The survey questions have been written and the team will be working with professors from CGU's School of Education Studies to refine them before sending the survey out to the school districts. The goal for the project is to analyze the survey responses and produce an article for the *Inland Empire Outlook* in the Fall of 2017. ♦

SENIOR FAREWELLS

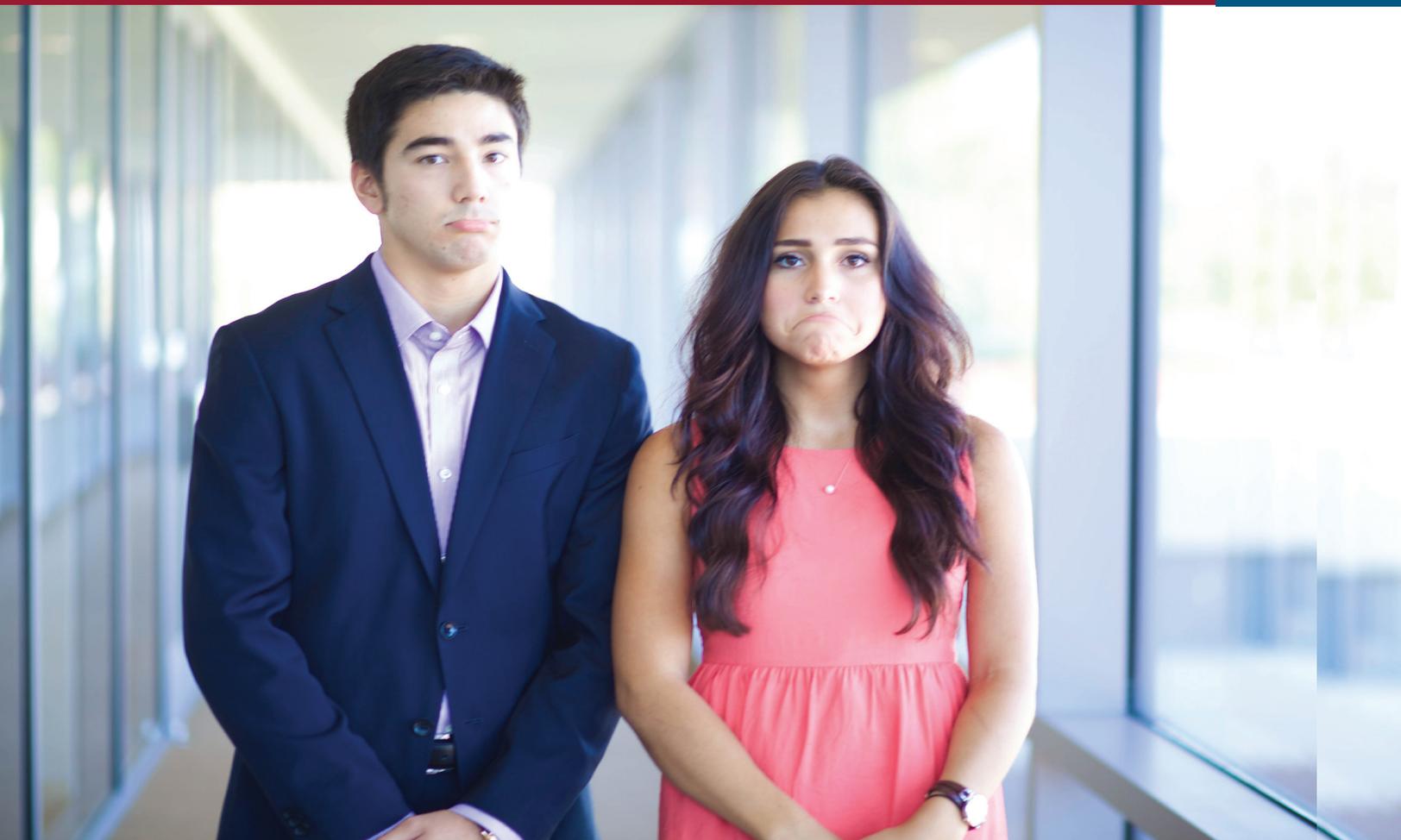


PHOTO CREDIT: WESLEY EDWARDS '18

Ben Fusek and Francesca Hidalgo-Wohlleben put on their sad faces as they say goodbye to the Rose Institute.

HARRY ARNOLD

As a December graduate, I've had a few months now to look back and reflect on my time at CMC. Apart from the exceptional professors I had and the lasting friendships I made, the big thing that stands out to me is my time at the Rose Institute. Yes, it was an unparalleled opportunity to conduct research normally reserved for graduate students, as well as engage with professors on a professional level. But what I most appreciate are the tangible research skills I developed, which allowed me to excel in my summer internships, and ultimately secure a job after my graduation.

I would especially like to thank Dr. Miller for giving me the opportunity to work on the Miller-Rose Initiative Database. Coming from the South, which does not have a tradition of direct democracy, I really did not know much at all about the initiative process. As such, working on the database was an eye-opening academic experience. Combing through pages of complex litigation allowed me to develop legal research skills that, as an aspiring law student, I hope to employ in the near future. I would also like to thank Marionette and the rest of senior staff for making the Rose a welcoming and fun place to work over the years.

SENIOR FAREWELLS

BEN FUSEK

As I look back upon four incredible years here at CMC, it is impossible to ignore the special place that the Rose Institute has held for me during this time. The multitude of research and educational opportunities afforded to me at the Rose have contributed to my professional development immensely, and I greatly value the leadership experience I've gained through managing various projects.

As important as my ability to explain succinctly what an ad valorem tax is or use hotkeys in Excel to create a pivot table may be, what I cherish most about the Rose is its sense of community. Most organizations boast about their “tight-knit” communities, but on the 4th Floor of Kravis, I truly felt we were family. When I think back to my favorite Rose memories, most of them involve late night discussions in the workroom while procrastinating on papers. The advice and perspectives I received from upperclassmen were absolutely invaluable, and I'll always hold these relationships close to my heart. In particular, I'd like to thank Marina Giloi '14 and Alex Bentley '14—the managers who saw potential in me—Gavin Landrgaf '14, Andrew Nam '15, Manav Kohli '16 and Jessica Jin '16 for their mentorship and friendship, and Ian O'Grady '15—who was with me both the jubilant day he was accepted into the Rose and the sentimental day he passed on the management torch. I also am incredibly thankful for my wonderful class of research assistants, who never cease to amaze me in their abilities and with whom I've shared countless laughs and post-all-nighter sunrises. Thank you to senior staff for your commitment towards my growth and development, and to the Board of Governors for their continued engagement with the Institute.

From dinners at Walters to golf cart races, meeting with congressmen to rides at Disneyland, fiscal analysis spreadsheets to fiscal analysis workshop shenanigans, it sure has been a wild ride at the Rose. I can't wait to watch the institute rise to new heights and am excited to become a member of the Rose alumni community.

LANIE CORRIGAN

During my summer internship in Washington, DC last year, my fellow interns and I traded descriptions of our on-campus jobs. I explained my work at the Rose. I told them that in my position as a research assistant, I was able to lead research projects on important political issues, under the close supervision of expert faculty, while working with my friends. In response, one of the interns asked in disbelief, “That is your on-campus job? I just work as a gym attendant.”

This reaction, I think, is an appropriate one to the incredibly unique opportunity I've had to work at the Rose. It is not common for undergraduates to participate in serious research with professors, and even less common to be part of such a close-knit community of students as the Rose. I'd like to thank Dr. Miller and Dr. Busch for their balanced and thoughtful leadership, Mrs. Nadon for her precise edits that have pushed me to be a better writer, and Marionette for her stories, fashion advice, and dedication to the Rose. I've also been lucky to work with Professor Bessette for two years on the Crime Funnel and Time Served projects; his patient advice and revisions have been integral to my development at the Rose. Finally, I'm grateful to fellow Rosies who I've worked with on projects, including—but not limited to—Ian O'Grady '15, Elise Hansell '15, Nina Kamath '16, Charlotte Bailey '16, and Wes Edwards '18.

SENIOR FAREWELLS



PHOTO CREDIT: WESLEY EDWARDS '18

Grace Lee, Lanie Corrigan, Francesca Hidalgo-Wohlleben, and Tamara Skinner at the Ontario Airport Public Policy conference in March 2016.

FRANCESCA HIDALGO-WOHLLEBEN

Like all seniors whose time at CMC is coming to an end, I find myself being more reflective than ever. Above all, I am coming to recognize all of the components that defined my day-to-day life over the past four years. I am so grateful to have spent so many afternoons and evenings up in the Rose workroom, working alongside my coworkers and friends on numerous projects and coursework. Some of my fondest memories from college will always be sitting up in the workroom freshman year and being so in awe of the students I had the opportunity to work with. Since then, I owe much of my own academic and professional experiences to these mentors and peers.

As Rosies come to learn quickly, the institute provides much more than research experience—it is a community of friends with a unique love for all things government who help one another along the way. Thank you to all of the Rosies I've worked alongside, especially to all of my classmates who have been there every step of the way. And to my new hire class: every one of you continues to impress and inspire me. Keep striving and achieving like I know you will.

GRACE LEE

The Rose Institute has undoubtedly been an integral part of my time at CMC. I have been given the opportunity to explore and refine my interest in public policy through various research projects and educational opportunities offered by the Rose. In many ways, I could not have had access to internships in public policy for two summers without being funded through the Rose Award Fellowships. Most of all, the relationships formed with my fellow student research assistants and the senior staff have been invaluable. I am still in awe of the energy and passion of the students at the Rose and feel very blessed to have been a part of such a unique community at CMC. I am so thankful to the senior staff who not only tirelessly work to advance the research of the Rose but also personally invest their time and energy to support the students. Thank you to the senior staff, who have allowed me the opportunity to propose and initiate various projects regarding education. Moreover, thank you for becoming my mentors and advisors who have helped guide me through my years at CMC.

SENIOR FAREWELLS

TAMARA SKINNER

My experiences at the Rose have been among the most positive and memorable during my time at CMC. When I first began at the institute, I was excited about the opportunity to gain professional skills while working alongside bright students and faculty. Though I learned much from participation in the institute's projects, I gained the most from the people and community at the Rose. I am grateful for having had the chance to foster life lasting friendships and receive mentorship from peers, alumni, and senior staff alike. The Rose allowed me to take part in an dynamic, supportive, and inspiring community. I am so happy to have fallen in with this group of fellow government nerds. I would like to thank senior staff for their continued investment in my personal and professional wellbeing throughout my time at the Rose. Their guidance and mentorship has proven invaluable. Specifically, I would like to thank Dr. Miller for his official and unofficial advising on everything from Rose projects to senior thesis. Thank you as well to Marionette for her positivity, genuine care, and magical administrative capacities which keep the Rose afloat.

JOSH ROONEY

Looking back, the Rose community, events, and research will be one of the things I miss most about CMC. I would not be nearly as prepared for approaching work life in D.C. without the valuable research experience, hands-on learning, and mentorship gained in my time here. I am incredibly proud to be part of such an accomplished institute and group of people—I'd confidently put the Rose against any other group! Breaking up the weekly pressure of classwork and Army training with late night discussion or a Rose-sponsored Athenaeum event added much to my student life in addition to the research opportunities. Thank you to Dr. Busch, Dr. Miller, Mrs. Nadon, and Ms. Marionette for your devotion to us and for fostering excellence at the Rose. I'd also like to thank all the research assistants who make the Rose awesome. I can't wait to see what everyone will be up to in the years to come.



PHOTO COURTESY OF JESSICA JIN '16

Students celebrate the end of the school year at Disneyland in May 6, 2016.

SENIOR FAREWELLS

TIM PLUMMER, 2015-2016 Student Manager



PHOTO CREDIT: WESLEY EDWARDS '18

Reflecting on the past four years at the Rose, I feel enormous gratitude to have been able to be around this group of people. From working on a variety of different projects to designing Rose publications—and far too many all-nighters and late conversations in the workroom—Rosies have always been supportive and incredibly kind. I will miss this community most of all as I leave CMC. For the many people who have walked this road with me – senior staff who have always offered advice (only sometimes solicited), seniors who mentored me when I was a freshman, those who I worked with on projects, and so many more -- thank you. And a special thank you to Tyler Finn, who spent the last year doing all the parts of the job I didn't want to do, but did a fantastic job all the same. I am proud to call him a close friend. Take care everyone. I look forward to hearing about all the great work you will do and all the memories you make in the coming months and years!

TYLER FINN, 2015-2016 Associate Student Manager



PHOTO CREDIT: WESLEY EDWARDS '18

When I applied to the Rose, I thought we were a research institute. Silly me! Of course we do research, but the Rose is also where I won that epic Diplomacy tournament with Charlotte Bailey, where I watched the sunrise after my first all-nighter, and where we stayed up into the wee hours hearing stories of the escapades of upperclassmen. More than anything else over the past four years, the Rose has been a community for me—the people I know have my back.

Deep gratitude is due to Senior Staff and our Board of Governors for helping foster that community. Dr. Busch never missed a kickball game and offered his support to ensure I would be able to intern for the Secretary of Commerce last summer. Dr. Miller has given me mentorship I will never be able to repay. Mrs. Nadon has kept our projects on track and Marionette is the backbone of the Institute (and one good party planner as well!). Doug has always had a funny story to share. And Ray Remy is one great friend, mentor, and table tennis player. I will miss each of your presence in my life more than you know.

Most of all, thanks go to each and every student at the Rose. I have never been anything but proud to work, study, and socialize alongside each of you. You're an intellectual, funny, and kind bunch who represent the best of our school. As I think back on each New Hire class and my excitement to get to know each one of you, I'm reminded of a quote from the Muppets: "There isn't a word yet, for old friends who've just met." These four year have taught me the Muppets are wrong. The word is Rosies. ♦

OFF-CAMPUS REFLECTIONS



PHOTO COURTESY OF BRIAN LANDEROS

BRIAN LANDEROS '18

I spent the fall semester studying abroad in Granada, Spain. Living in Spain was an extremely refreshing experience, as it was a significant change of pace from my semesters at CMC and my summers in New York. I was able to reacquire much of the Spanish that I had lost growing up, and developed an appreciation for afternoon "siestas." Given that I had never been overseas before, I capitalized on the opportunity to travel and had chance to visit Scotland, Morocco, and the Netherlands. Overall, I had a phenomenal experience abroad and cannot wait to travel to Europe again in the near future.



PHOTO COURTESY OF MELISSA MULLER

Melissa in front of the White House.

MELISSA MULLER '18

I spent the summer and fall of 2016 exploring and interning in Washington D.C. During the humid summer, I worked at the Bipartisan Policy Center (BPC) with the Democracy Project. I researched everything from election administration to campaign finance and was even allowed to pursue some independent research projects. My team at BPC was inspiring and took the charge of bipartisanship extremely seriously. I am so grateful to have learned from them.

In the fall, I interned at the Supreme Court in the Office of the Counselor to the Chief Justice. Every morning, I worked with my co-intern to compile judicial news clips and summaries. In the afternoons, I researched Supreme Court history, the judicial branches of foreign countries, and any other topics that interested the Supreme Court Fellow. My favorite part was attending many oral arguments. Spending an entire semester completely immersed in the Supreme Court reaffirmed my passion for American history and constitutional law. After seven months in Washington D.C., I am convinced that I will return one day. ♦

IAN O'GRADY '15 AWARDED THE 2017 MARSHALL SCHOLARSHIP



PHOTO COURTESY OF IAN O'GRADY

BY MARIONETTE MOORE

Former Rose Institute student manager Ian E. O'Grady '15 has been named recipient of the prestigious Marshall Scholarship for 2017. He will be pursuing MPhil in Politics (Comparative Government) at Oxford University beginning October of 2017.

All of us at the Rose Institute are so proud of Ian, who effectively led a staff of 35 undergraduates during his term as Student Manager for academic year 2014-2015. As a sophomore new hire, he worked on the California Almanac and Redistricting in America websites. He quickly became the project manager for the Almanac and manager of the Institute's newly-formed Technical Team. As a junior, he continued managing the Tech Team, assisting with new hire training, and began research with visiting professor J. Andrew Sinclair, constructing a nationwide database of state primary election laws. During that time, while ably tackling his academic requirements at CMC, he continued an active agenda of research, including writing his senior thesis on primaries that served as a basis for a Rose Institute white paper. He went on to co-author two articles on primary election systems with Professor Sinclair and has become an expert on the topic.

“As a research assistant and then a student manager at the Rose Institute, Ian was an outstanding asset to the Institute. We are all very happy for him and proud of him. He will be a great representative of Claremont McKenna College and the United States as a Marshall Scholar.” – Director Andrew E. Busch

“Ian embodies the best of the Rose Institute. We congratulate him on winning the Marshall Scholarship and wish him well.” – Associate Director Kenneth P. Miller

Ian graduated magna cum laude in May 2015 with dual majors in Government and Philosophy, Politics, and Economics (PPE), and is a member of Phi Beta Kappa. He was as a Research Associate at New York University, as well as the Rose Institute. Ian is currently working in the office of Mayor Greg Stanton in Phoenix, Arizona. ◆

INTERVIEW WITH MAYOR TIM SANDOVAL

BY SKIP WILTSHIRE-GORDON '19

Tim Sandoval is the mayor of Pomona, elected in 2016. Mayor Sandoval ran as an underdog, defeating a two-term incumbent thanks to his unifying “OnePomona” campaign. Before entering public service, Sandoval co-founded Bright Prospect, an organization focused on mentoring at-risk youth and sending them “to and through” college. Before Bright Prospect, Sandoval taught English at Charter Oak High School in Covina. Mayor Sandoval attended Claremont McKenna College for two years, before finishing his degree at UC Riverside.



PHOTO COURTESY OF THE CITY OF POMONA

Rose Institute: Talk about your time at CMC. How did the college affect your career path?

Mayor Sandoval: When I graduated Pomona High School in 1988, I had a lot of exposure to the Claremont Colleges. [I visited] and fell in love with Claremont McKenna. When I arrived, it was a bit of a culture shock for me. I met so many people from all over the country, all over the world... it took me some time to adjust, and I'm not sure if I ever fully adjusted. It had nothing to do with the people there, it had nothing to do with my professors; I was just not fully ready to take on some of the challenges at a place like CMC. As a consequence, I ended up leaving my second year. [O]ne of the things I really admired about CMC was how passionate the students were (and still are). Students were engaged and aware of what was going on both politically and economically, and it really pushed me...it was probably one of my very first introductions to politics. I remember having rich discussions with friends, staying up until 2 or 3 in the morning debating different issues. It was a very positive experience.

Rose Institute: Why did you start Bright Prospect? As Mayor, are there any additional steps you could take to further the organization's mission?

Mayor Sandoval: My father was a schoolteacher, and I knew that I wanted to be involved in education in some way. I knew that I wanted to work with teenagers, and one of my first jobs was teaching English at a local high school. [A couple years later] I had the opportunity to develop a program called Bright Prospect...the goal was to help outstanding students from the community [discover good colleges]. I started the program with about 12 students and we grew it to now over 3,000. I have seen our community transformed by the kids we worked with early on in the program. [Bright Prospect students] are coming back to Pomona to work as engineers, attorneys, commissioners... I really want to be more intentional about bringing that talent back to Pomona...If we don't provide the avenues for them to come back—to live here, to shop here, to start a business here—then we have a brain drain. So [as mayor], I want to be more intentional about giving these kids a pathway back, and so we are working towards that.

Rose Institute: What drew you to public service?

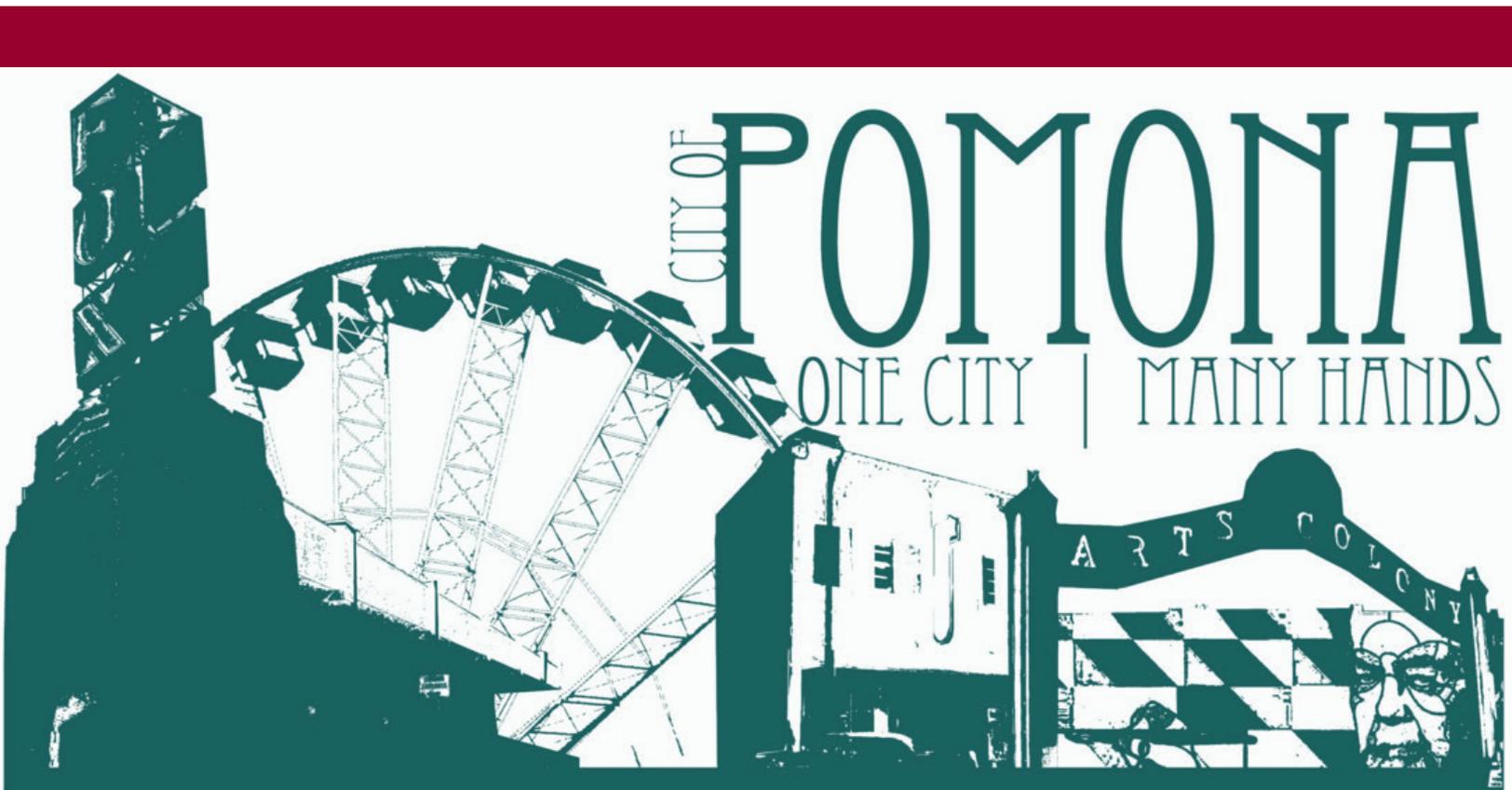
Mayor Sandoval: In the course of working in the community [with Bright Prospect], I got a chance to be more deeply involved...and to see some of the challenges [Pomona] families were facing. I also got to see the politics

of the city... Having grown up here, there's always been this [negative] perception about the City of Pomona. I really wanted to change that narrative. There are so many wonderful things that this city possesses, some great things in this community and, unfortunately, sometimes people tend to see only the very negative things... I was approached about running for city council or mayor...I wanted to give back... so I ran a successful grassroots campaign for mayor.

Rose Institute: You ran on a message of unity— “OnePomona.” What are some steps you have taken to promote unity in the city now that you are in office?

Mayor Sandoval: I'll give you a very concrete example: I was at a community meeting...to reassure the immigrant families in Pomona that we were here to protect and serve them. And a woman asked, “Mr. Mayor, I have some illegal dumping that is going on in my alleyway. What are you going to do about it?” And I said, “I will help you clean up your alleyway if you help organize some of your neighbors [to help too].” And she did. So I got my trash bags and my gloves and we cleaned up that alleyway...What I was trying to demonstrate to her was that unfortunately we tend to think of our relationship to government as transactional...and I really believe that a truly healthy community is one where people take ownership. So rather than seeing it as the city's responsibility, folks think that it is their own responsibility to take care of their yard, their sidewalks, their neighbors. I really believe that's actually what helps to build a healthier democracy [and] a more community-oriented experience. For me, that was just an example of where we tried to bring people together to solve problems. ◆

Note: This interview has been edited and condensed for content and clarity.



A STATEMENT FROM THE DIRECTOR REGARDING THE HEATHER MAC DONALD TALK

Yesterday, the Rose Institute of State and Local Government and the Henry Salvatori Center for the Study of Individual Freedom in the Modern World jointly sponsored a talk by journalist Heather Mac Donald that drew protesters. It was the aim of the protesters, most of whom likely were not CMC students, to “shut down” the Mac Donald event because she disputes varying portions of current political orthodoxy. In one respect, they succeeded, as students and faculty who had signed up for the event were not able to gain entrance into the Athenaeum. Protesters also blockaded the Kravis Center, disrupting class events and reportedly assaulting a faculty member and his wife. These actions aimed to violate the core mission of our college, which includes reasoned debate, freedom of speech, and freedom of thought.

In the end, however, the protesters failed. Because the audience was forcibly blocked from entering, instead of the 120 who were signed up originally, about 250 watched the talk online. Given the notoriety now surrounding the event, many more will surely watch it online for weeks to come. Moreover, the protesters exposed to the world their utter lack of respect for basic values of intellectual discourse, their lack of humility in arrogating to themselves the right to “shut down” anyone who collides with their personal point of view, and their lack of historical knowledge, introspection, or actual understanding of the argument of the speaker. After all, it is more than a bit ironic to call someone a fascist when you are yourself using physical force and threat of mob violence to deprive others of their freedom. It is also ironic to try to drown out with chants of “black lives matter” a speaker who sought to be a voice for the 7,000 black victims of homicide last year. Of course, one would have had to actually read her book or articles, or be willing to listen to her talk, to have known that. After having spent three hours in the Athenaeum on Thursday evening, I can attest to the fact that the protesters like hearing their own voices too much to be able to hear anyone else.

As I have said before, the Rose Institute does not endorse the views of any of its speakers, only their qualifications to comment on important issues and their right to speak. We will continue bringing to campus speakers from a variety of viewpoints. Reasoned debate, freedom of speech, and freedom of thought cannot and must not be surrendered. Perhaps someday those things will be respected by all the members of our Claremont academic community. In the meantime, those who do believe in those principles across the 5Cs had better rally around them, or they will be lost.

Andrew E. Busch
April 7, 2017

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